

# Centuria Capital Group

FY18 RESULTS | ASX:CNI | 14 AUGUST 2018



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### SECTION ONE

## Overview and Highlights

### Centuria Profile



### Centuria Capital Group

\$428m Market Capitalisation<sup>1</sup>



**Assets Under Management (AUM)** 

\$4.0bn<sup>2</sup>

**Property Funds Management AUM** 

\$0.9bn

**Investment Bonds AUM** 

\$0.3bn

**Co-Investments** 

CENTURIA **METROPOLITAN** REIT (CMA)<sup>3</sup>

**CENTURIA INDUSTRIAL REIT** (CIP)<sup>3</sup>

**PROPERTYLINK GROUP** 

19.9% 19.9%

9.3%

LISTED PROPERTY \$2.1bn<sup>2</sup>

INDUSTRIAL REIT (CIP)

**AUM** 

**METROPOLITAN** 

REIT (CMA)

**AUM** 

\$1.1bn

\$1.0bn<sup>2</sup>

**UNLISTED PROPERTY \$1.9bn** 

**FIXED TERM FUNDS** 

15

CENTURIA **DIVERSIFIED PROPERTY FUND** 

**1** As at 30 June 2018

2 Includes 2 Kendall Street, Williams Landing, VIC, as if complete

3 Co-investment ownership percentage includes the ownership by associates of Centuria Capital Group

### FY18 Highlights





### **Operating Earnings** and Distributions

Operating NPAT<sup>1</sup> \$45.1m (FY17 \$15.5m)

Delivered operating EPS<sup>2</sup> of 16.3 cps, guidance range 15.8-16.2cps

> Recurring revenue \$67.0m (FY17 \$37.8m)

FY18 distribution 8.2 cps, 9.3% increase on FY17



### Total Returns

CNI total securityholders return **23.3%**<sup>3</sup> (FY17 24.3%<sup>3</sup>)

Co-investments return **13.0%**<sup>4</sup>



### **FY18 AUM Growth**

AUM increased 29% to **\$4.9bn** 

Includes property acquisitions \$0.8bn, and revaluations \$0.3bn

> Investment Bonds AUM growth **12.5%** to **\$0.9bn**



### Capital Management

Equity raised \$98.6m

Corporate bonds issuance \$25m

Strong balance sheet, operating gearing ratio 11.1%<sup>5</sup>

<sup>1</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and derivative financial instruments, the results of Benefit Funds and Controlled Property Funds

<sup>2</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

<sup>3</sup> Source: Moelis & Company. Past performance is not indicative of future performance. See Appendix on page 29 for calculation methodology

<sup>4</sup> Calculated based on total revenue divided by weighted average carrying value of investments for the year ended 30 June 2018. Excludes finance costs

**<sup>5</sup>** Gearing calculation (Operating Borrowings less cash) divided by (Operating Total Assets less cash)

#### **OPERATING HIGHLIGHTS**

### Significant uplift in AUM driven from a scalable platform



### Real estate AUM growth to \$4.0 billion

- \$1.1 billion increase from acquisitions/revaluations
- **\$0.3 billion** divestments
- Property Business AUM growth 33.3% y.o.y

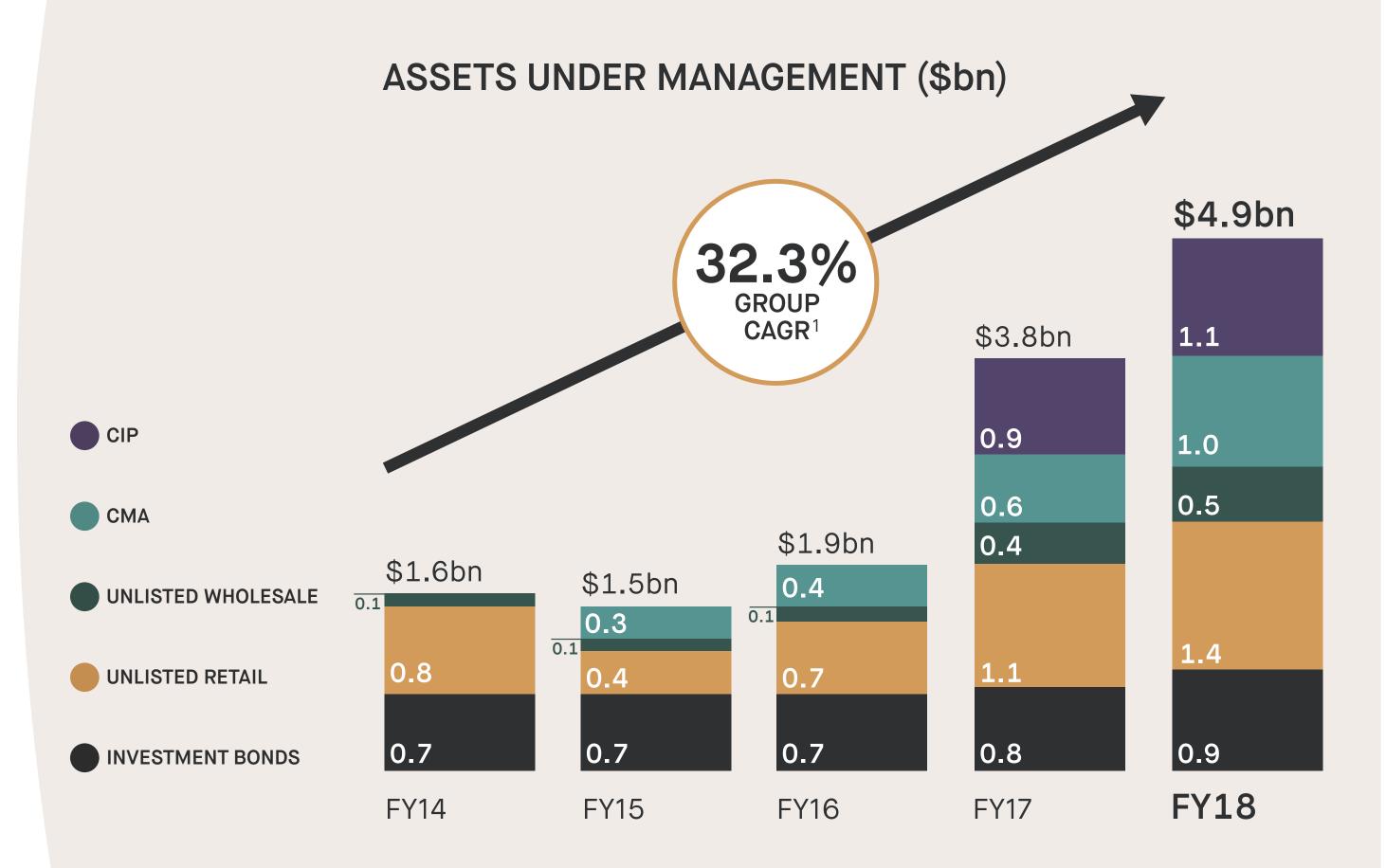
### **Strong investor demand across** distribution channels

- Head of Distribution appointed
- Expanded national BDM footprint
- Centuria Diversified Property Fund accepted on eight wrap platforms

### **Investment Bonds AUM growth** of 12.5% to \$0.9 billion

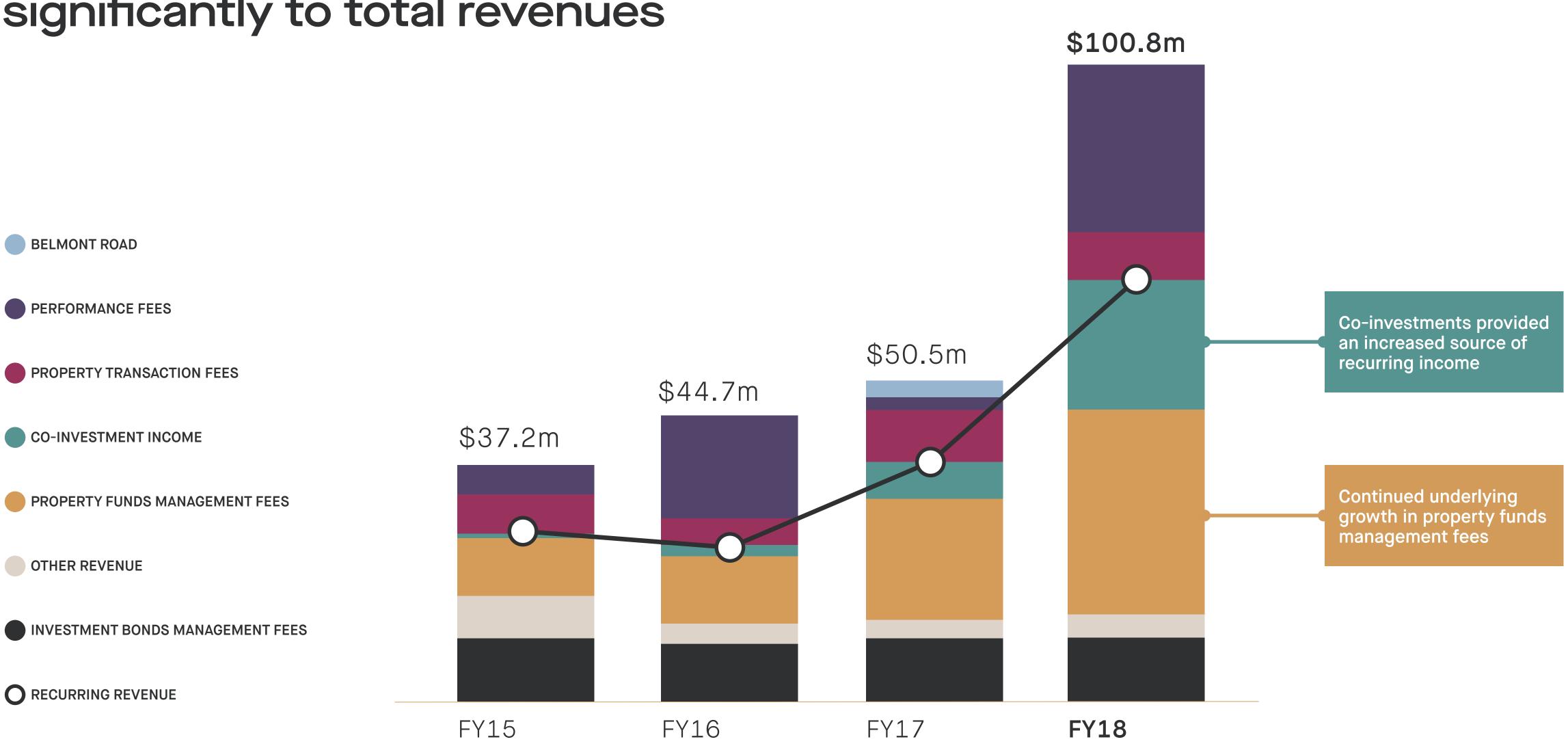
New Head of Centuria Life appointed





### Recurring revenues contribute significantly to total revenues









**SECTION TWO** 

## FY18 Financial Results

#### GROUP FINANCIAL HIGHLIGHTS

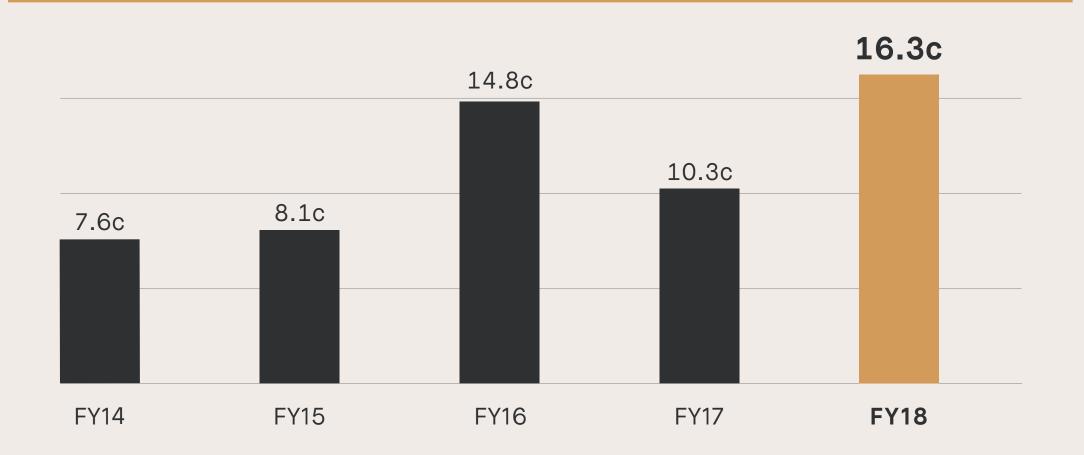
### Delivering strong investor returns

- Operating EPS 16.3 cps¹, above the upper end of revised guidance
- Recurring revenue streams up \$29.2m, **77.1% increase** from FY17
- Distribution per stapled security up 9.3%
- 10 Spring Street after tax performance fee \$18.1m

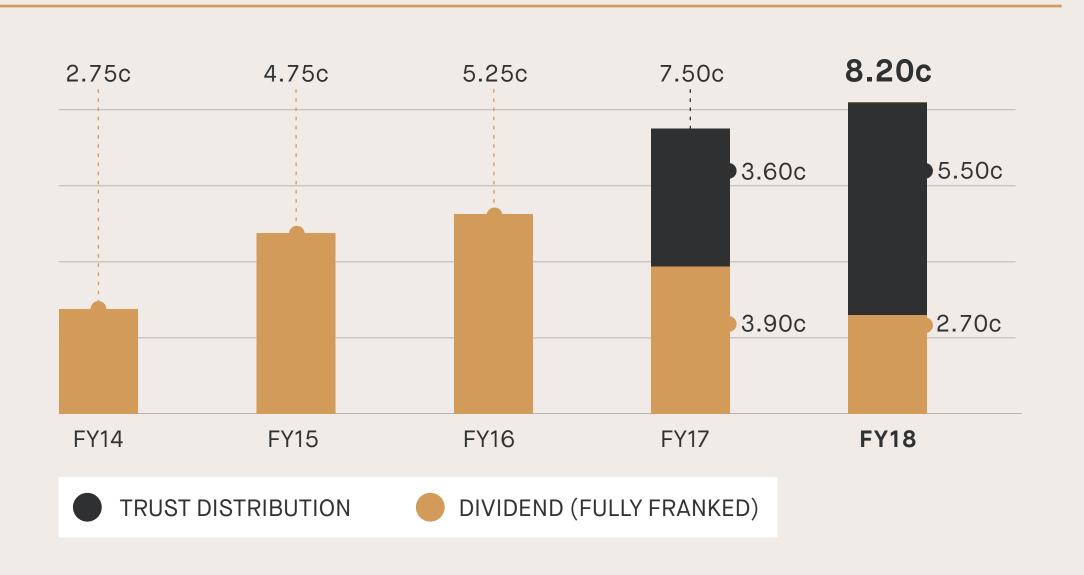
		FY18	FY17
Operating NPAT <sup>2</sup>	\$m	45.1	15.5
Operating EPS <sup>1</sup>	cps	16.3	10.3
Statutory NPAT	\$m	54.8	17.3
Statutory EPS	cps	19.8	11.5
Distribution per stapled security	cps	8.2	7.5



#### OPERATING EARNINGS PER SECURITY (CPS)



#### DISTRIBUTION PER SECURITY ATTRIBUTION (CPS)



<sup>1</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

<sup>2</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and derivative financial instruments, the results of Benefit Funds and Controlled Property Funds

## Centuria

## Continued growth in operating results

OPERATING PROFIT BY SEGMENT	FY18 (\$m)	FY17 (\$m)
Property funds management <sup>1</sup>	22.2	14.0
<ul> <li>Performance fees</li> </ul>	26.7	1.8
Investment bonds management	5.0	4.4
Co-investments	20.6	5.9
— Other income <sup>2</sup>	_	2.6
Corporate	(9.2)	(7.5)
Operating profit before interest and tax	65.3	21.2
Corporate finance costs	(8.7)	(2.9)
Operating profit before tax	56.6	18.3
Operating tax expense	(11.5)	(2.8)
Operating profit after tax	45.1	15.5
Operating EPS (cents per stapled security)	16.3	10.3

Property funds management increased **58.6**%<sup>1</sup>

Increased recurring revenues driving growth

Investment Bonds Management increased 13.6%

Co-investment earnings up on full year benefit of \$278m of investments

Increased due to scaled platform growth and full year expense carry

Increased finance costs due to full year **\$125m** Corporate Bonds

Tax expense up mainly due to 10 Spring St performance fee

<sup>1</sup> Excluding performance fees

<sup>2</sup> Includes income from Belmont Road, Mosman, NSW development

### **DEBT AND CAPITAL MANAGEMENT**

## Strong support from capital markets

- \$98.6 million equity raised
- \$25.0 million corporate bonds issued in FY18
- Operating gearing ratio<sup>1</sup> of 11.1% (FY17 13.9%)
- Operating interest cover ratio<sup>2</sup> of **7.5 times** (FY17 6.3<sup>3</sup> times)
- Corporate Bonds mature in 2.8 years (FY17 3.8 years)
- Operating net assets per stapled security of \$1.29<sup>4</sup>
   (\$1.16<sup>4</sup> at 30 June 2017)



OPERATING BALANCE SHEET	30 JUNE 2018 (\$m)	30 JUNE 2017 (\$m)
ASSETS		
Cash and cash equivalents	76.4	55.7
Receivables	17.1	13.3
Financial assets	326.0	197.5
Other assets	2.0	1.6
Intangible assets	157.7	157.7
Total assets	579.2	425.8
LIABILITIES		
Payables	33.4	31.7
Borrowings	132.0	107.3
Interest rate swap at fair value	22.9	18.2
Provisions, deferred tax and other liabilities	(0.9)	1.8
Total liabilities	187.4	159.0
Net assets	391.8	266.8

<sup>1</sup> Gearing ratio is calculated based on (Operating Borrowings less cash) divided by (Operating Total Assets less cash)

<sup>2</sup> Operating interest cover ratio is calculated based on operating finance costs divided by operating profit before tax excluding finance costs (excluding reverse mortgages)

<sup>3</sup> Includes the impact of corporate bonds issued on 21 April 2017

**<sup>4</sup>** Number of securities on issue at 30 June 2018: 304,793,174 (at 30 June 2017: 229,815,736)

### **CO-INVESTMENTS**

## Delivering increased recurring revenues

- Increase in size and scale of co-investments portfolio to \$278 million
- Stable source of recurring revenue,
   contributing \$20.3 million for FY18
- Annualised total return of 13.0%<sup>1</sup>





Co-investments \$0.3bn	CARRYING VALUE 30 JUN 2018 (\$m)	CARRYING VALUE 30 JUN 2017 (\$m)	REVENUE CONTRIBUTION FY18 (\$m)
Centuria Industrial REIT (CIP)	124	82	8.6
Centuria Metropolitan REIT (CMA)	69	39	4.6
Propertylink Group (PLG)	59	_	4.1
Unlisted Property and Debt Funds	26	30	3.0
Total	278	151	20.3
Capital Growth	11.2		
Total Revenue	31.5		
Annualised Total Return (%) 1	13.0		



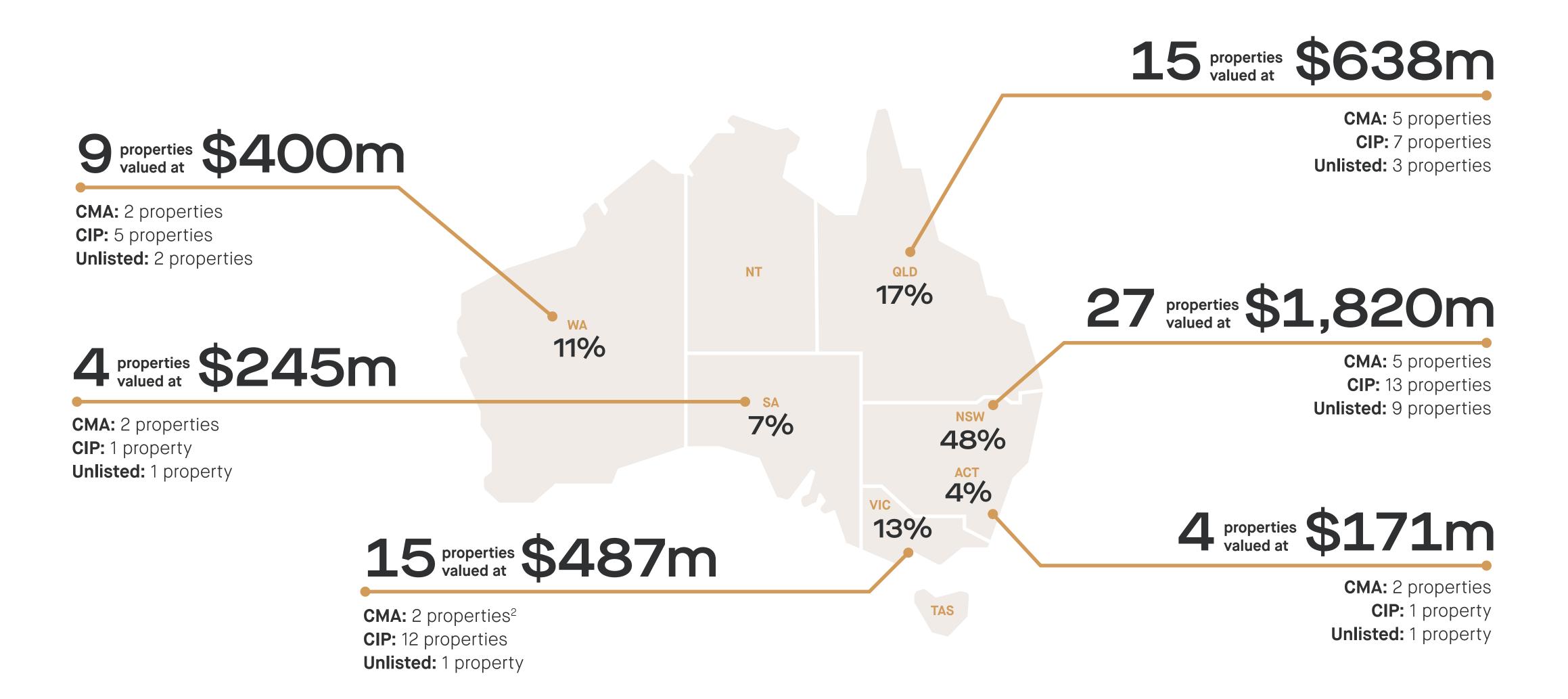
### SECTION THREE

## Divisional Overview

### CENTURIA PROPERTY CONCENTRATED TO EASTERN SEABOARD MARKETS



## \$4.0 billion<sup>1</sup> property AUM across Centuria platforms



<sup>1</sup> Includes cash and other financial assets

UNLISTED PROPERTY HIGHLIGHTS

## 20 year track record in unlisted property funds

- Established three unlisted funds attracting strong investor demand
  - \$106m Centuria Sandgate Road Fund
  - \$115m Centuria Geelong Office Fund
  - \$185m Centuria 80 Grenfell Street Fund,
     50% unlisted fund and 50% partnership with
     The Lederer Group
- Six funds in the top 10 Property Council/IPD Unlisted Core Retail Property Fund Index<sup>2</sup>
  - Each quarter over the last five quarters
- Unlisted recurring property funds management fees high contributor to CNI revenues
- Completed Centuria 10 Spring Street Fund
  - Investor IRR 35%<sup>1</sup>, \$25.8m net performance fee before tax





### UNLISTED PROPERTY HIGHLIGHTS

## Centuria

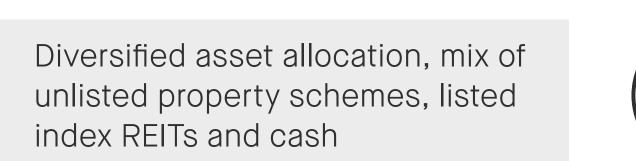
### Centuria Diversified Property Fund

**\$37m** (FY17 \$13m)

10.99%¹
12 month total return



Multi-asset open-ended unlisted fund with limited monthly liquidity facility





Daily application and unit pricing



Distributions paid monthly



Limited monthly withdrawals<sup>2</sup>



CDPF now accepted on eight investment and superannuation wrap platforms



Increasing fund inflows



Initial exposure via unlisted property funds, well positioned to acquire direct assets

<sup>1 1</sup> July 2017 to 30 June 2018. Past performance is not an indicator of future performance. See Appendix on page 29 for calculation methodology

<sup>2</sup> Limited to the terms detailed in the PDS and are subject to the Fund's liquidity policy

## Australia's largest ASX-listed metropolitan office REIT

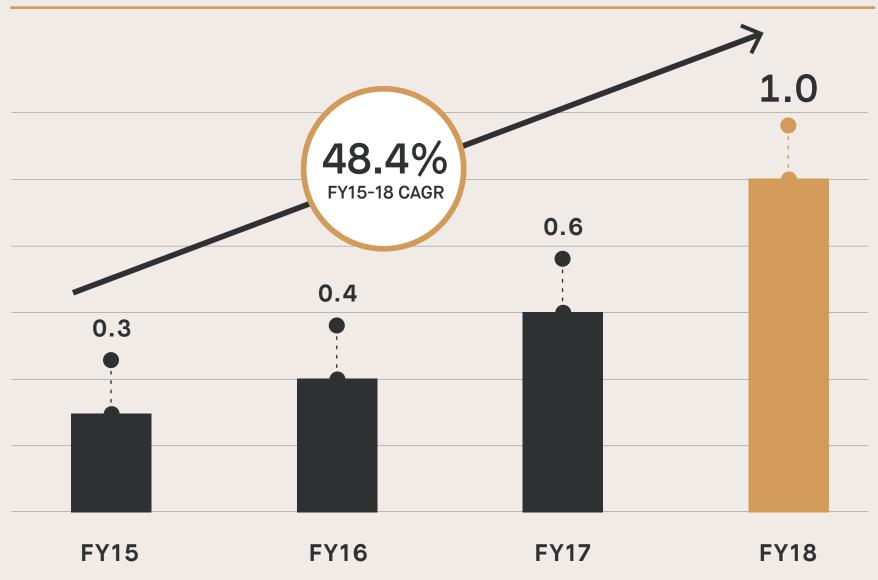
- Increased Centuria co-investment to 19.9% aligns Centuria with CMA investors
- FY18 book value increase of 53%, including four acquisitions for \$210.9m
  - Divestment of 3 Carlingford Road, NSW<sup>1</sup>,
     27.2% premium to latest book value
- NTA increased 17.0 cpu to \$2.49 per unit achieved from leasing success and strong market conditions
- Robust underlying portfolio metrics
  - 4.0 year WALE<sup>2</sup>, 98.9% occupancy<sup>2</sup>
- Quality metropolitan assets with diverse institutional and government tenant base



PORTFOLIO SNAPSHOT		YTD18 <sup>4</sup>	FY17
Number of assets		19	15
Book value	\$bn	0.9	0.6
WACR	%	6.68	7.19
NLA	sqm	184,360	131,011
WALE <sup>2</sup>	years	4.0	3.9
Occupancy <sup>2</sup>	%	98.9	97.3



### ASSETS UNDER MANAGEMENT (\$bn)<sup>5</sup>



**Centuria** 

<sup>1</sup> Unconditional contract exchanged for sale. Settlement anticipated in September 2018. Settlement can be deferred a further 60 days at CMA's election. CMA continues to receive all income through to settlement

<sup>2</sup> WALE by gross income, occupancy by area

<sup>3</sup> Based on CMA closing price of \$2.48 on 30 June 2018

<sup>4</sup> Excluding WACR, includes 2 Kendall Street, Williams Landing, VIC, as if complete

<sup>5</sup> Past performance is not indicative of future performance. IPO in December 2014. AUM at 30 Dec 2014 of \$0.19 billion

## Australia's largest ASX-listed income focused industrial REIT

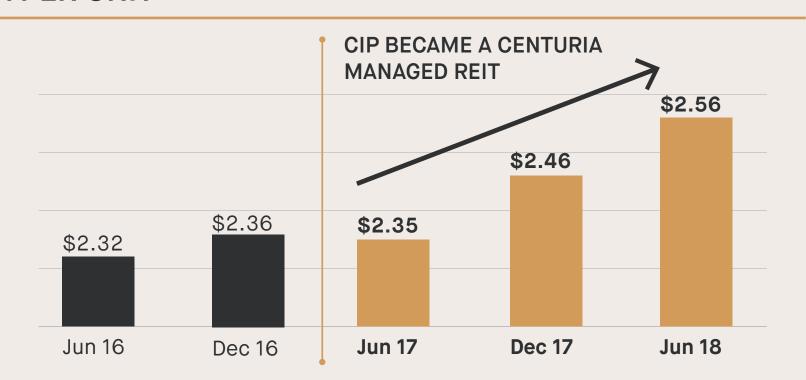
- Increased Centuria co-investment to 19.9% aligns Centuria with CIP investors
- Record leasing results
  - 236,019sqm (32.1%) of portfolio gross lettable area<sup>1</sup> to 31 May 2018
- Gearing reduced to 37.2%<sup>2</sup>
  - First time below 40% since IPO
- Year to date revaluation gain of \$50.4m³ driving 8.9% NTA increase
- Improved portfolio quality
  - Four off-market acquisitions (\$78.4m)
  - Contract exchange for two short WALE divestments (\$40.1m)

Included in the S&P/ASX 300 index

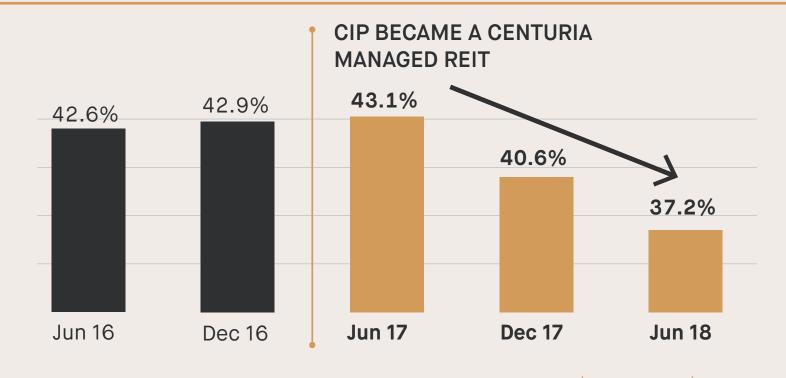
\$638m market capitalisation<sup>4</sup>

PORTFOLIO SNAPSHOT		YTD18	FY17 <sup>5</sup>
Number of assets		39	38
Book value	\$m	1.0	0.96
WACR	%	7.02 <sup>3</sup>	7.33
GLA	sqm	735,376 <sup>1</sup>	757,944
Average asset size	sqm	19,875 <sup>1</sup>	19,945
WALE by income	years	5.2	4.4

#### NTA PER UNIT<sup>6</sup>



#### GEARING<sup>2</sup>



**Centuria**<sup>®</sup>

<sup>1</sup> Adjusted to reflect sale of 39-45 Wedgewood Drive, Hallam, VIC and 6 Albert Street, Preston, VIC

<sup>2</sup> Based on 4 June 2018 announcement. On a 31 December 2017 pro forma basis, and excludes capital expenditure incurred since 31 December 2017. Gearing is defined as total borrowings minus cash / total assets minus cash and goodwill

<sup>3</sup> Includes revaluations announced 4 June 2018. WACR as at As at 31 Dec 2018

<sup>4</sup> Based on CIP closing price of \$2.57 on 30 June 2018

<sup>5</sup> Includes acquisition of lot 14, Sudlow Road, Bibra Lake, WA and 207-219 Browns Road, Noble Park, VIC

<sup>6</sup> NTA for 30 June 2018 is shown on a 31 December 2017 pro-forma basis and excludes capital expenditure incurred since 31 December 2017

#### **INVESTMENT BONDS**

### Market outperformance in FY18

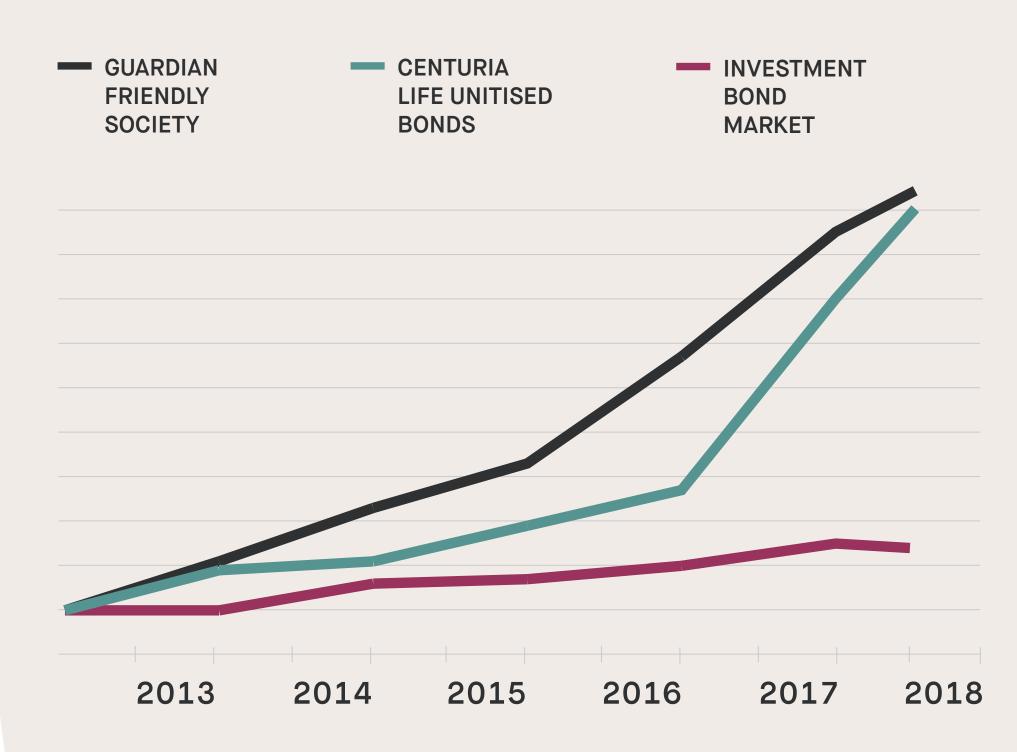
- Centuria Life: five investment options
  - Strongly supported by non-aligned adviser approved product lists
- Guardian Friendly Society: Invests pre-paid funeral plan proceeds distributed by Invocare Limited
- Fourth largest friendly society/insurance bond issuer
  - 11.0% share of \$7.6 billion Australian market

TOTAL AUM	FY18 (\$M)	FY17 (\$M)	CHANGE (%)
Unitised Bonds (Centuria Life)	141	115	23
Capital Guaranteed (Centuria Life)	216	238	(9)
Prepaid funeral plans (Guardian)	508	446	14
Total	865	799	8

FLOWS BREAKDOWN (\$m)	UNITISED BONDS	CAP GUAR	PRE-PAID FUNERAL PLANS	TOTAL
Applications	19	3	39	61
Redemptions	8	23	38	69



## CENTURIA INVESTMENT BOND DIVISIONS GROWTH VS INVESTMENT BOND MARKET<sup>1</sup>



### MARKET OUTLOOK

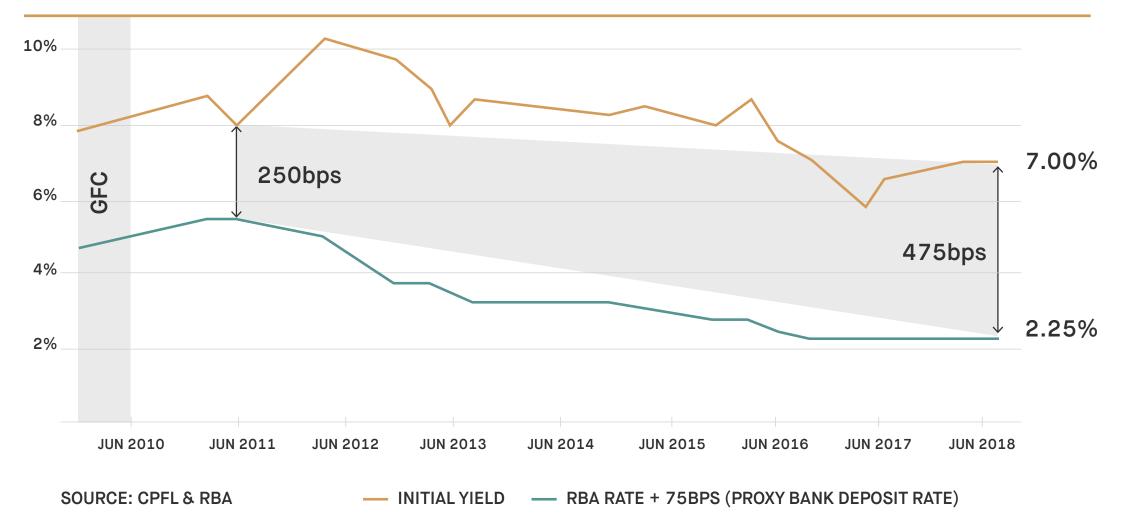


## Investors continue to search for alternative investment products

#### PROPERTY FUND OUTLOOK

- 1 Continued low interest rate environment
- Attractive spreads between property yields and cash deposit rates
- Ongoing strong distribution underpinned by existing 20 year investor base

#### COMPARISON OF FUND INITIAL YIELD TO CASH RATES



#### **INVESTMENT BONDS OUTLOOK**



## Increasing interest in investment bonds to supplement investment options

- Attractive alternative to superannuation for Australians not permitted to top-up their superannuation
- Regulation changes impose long-term planning challenges to investors



## Refocused business strategy to capitalise on transforming investment landscape

 Increased interest from financial advisers in using investment bonds to supplement superannuation savings and transfer wealth





SECTION FOUR

## Strategy

## Centuria

## Utilise enhanced balance sheet & distribution capacity

- Broaden capital sources e.g. further co-investments/partnerships
- Generate increase recurring revenues across Group
- Utilise deep real estate expertise, identify pockets of value
- Build into new fund opportunities with attractive yields/asset fundamentals

- Utilise scaleable property platform efficiencies and in-house management capabilities
- Increased national distribution footprint supporting Property Funds and Investment Bonds
- Harvest ongoing performance fees embedded in portfolios
- Continue to assess corporate transaction opportunities that are on-strategy, logical and support growth outcomes







### SECTION FIVE

## Appendices

### **APPENDIX 1**

### Reconciliation of statutory profit to operating profit



	FY18 (\$m)	FY17 (\$m)
Statutory profit after tax	56.2	26.3
Less non-operating items:		
Unrealised loss/(gain) on fair value movements in derivatives, property and investments	(8.6)	(4.4)
Impairment charges in relation to seed capital valuations	0.4	0.2
Corporate restructure & transaction costs	0.2	2.7
Profit attributable to controlled property funds	(8.1)	(10.9)
Eliminations between the operating and non-operating segment	5.8	2.6
Tax impact of above non-operating adjustments	(0.8)	(1.0)
Operating profit after tax	45.1	15.5

### APPENDIX 2

### Operating segment balance sheet



#### **OPERATING BALANCE SHEET**

OPERATING BALANCE SHEET	DDODEDTY FUNDS	INVESTMENT DONDS			OPERATING BALANT	JE SHEET
	PROPERTY FUNDS MANAGEMENT (\$m)	INVESTMENT BONDS  MANAGEMENT  (\$m)	CO-INVESTMENTS (\$m)	CORPORATE (\$m)	30 JUNE 2018 (\$m)	30 JUNE 2017 (\$m)
Assets						
Cash and cash equivalents	22.2	6.3	11.5	36.5	76.4	55.7
Receivables	6.2	1.3	6.3	3.3	17.1	13.3
Financial assets	_	-	277.9	48.1	326.0	197.5
Other assets	0.1	0.2	_	1.7	2.0	1.6
Intangible assets	157.7	_	_	-	157.7	157.7
Total assets	186.2	7.7	295.7	89.6	579.2	425.8
Liabilities						
Payables	1.9	0.7	19.4	11.4	33.4	31.7
Borrowings	_	_	123.6	8.4	132.0	107.3
Interest rate swap at fair value	_	_	_	22.9	22.9	18.2
Provisions, deferred tax and other liabilities	1.3	_	_	(2.2)	(0.9)	1.8
Total liabilities	3.2	0.7	143.0	40.5	187.4	159.0
Net assets	183.0	7.0	152.7	49.1	391.8	266.8

## APPENDIX 3 UNLISTED FUND CASE STUDY: CENTURIA 10 SPRING STREET FUND

## Centuria

### Record sale delivers strong investor returns

- B-grade office building located in Sydney CBD
- Executed key strategies to maximise value:
  - Comprehensive refurbishment of foyers, amenities and retail arcade
  - Achieved 100% occupancy 18 months post acquisition (19% vacant upon purchase)
  - Increased average passing rental levels by 32%
- Uplift in property value from purchase to sale of 300%

- Average income return to investors of **8.0%** p.a. over 4.3 years
- Investor IRR of 35% p.a.<sup>1</sup>
- Australian Financial Review "Deal of the year" in 2017

		OCTOBER 2017	JUNE 2013
WALE <sup>2</sup>	years	3.2	3.7
Value	\$m	270.1	91.6
Occupancy <sup>2</sup>	%	100	81
Average rental	\$/sqm	882	668
Sale price	\$/sqm	19,447	

The case study provides a selected example relating to returns for the Centuria 10 Spring Street Fund sold during 1H18. It is in summary form only and has no correlation to any other property or fund. Total returns include capital gains as well as distributions paid during the life of completed funds shown on a per annum basis. Performance has been determined after the property sold and the fund wound up. Each fund managed by Centuria Property Funds Limited will have different characteristics, properties and risk and should be assessed by an investor independently of the performance of completed funds.



<sup>1</sup> Past performance is not indicative of future performance

<sup>2</sup> By income

APPENDIX 4
INVESTMENT BONDS

# Three main unit-linked portfolios rated four and five stars by Morningstar<sup>1</sup>

#1 EQUITY AUSTRALIA
LARGE BLEND
Centuria
Australian Shares

M\(\text{RNINGSTAR}^\end{align\*}

#1 MULTISECTOR GROWTH
Centuria
Growth Bond

M\(\text{RNINGSTAR}\)\(\text{\text{\$\emptyset}}\)

	Total Return 1 Year (%)	Total Return 3 Years (%)	Total Return 5 Years (%)	Morningstar Ranking (sorted by a 5 year basis)	*	Morningstar Rating 5 years*
Centuria Australian Shares	10.46	9.61	9.96	Equity Australia Large Blend	1/55	***
Centuria Growth Bond	10.28	8.74	8.94	Multisector Growth	1/89	***
Centuria Balanced Bond	1.98	6.85	6.98	Multisector Growth	9/89	***



**Centuria**<sup>®</sup>

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<sup>\*</sup> Performance ratings from the universe of investment/insurance providers as at 30 June 2018

#### **APPENDIX 5**

### **Definitions**



**Operating Segments:** Group has five reportable operating segments. These reportable operating segments are the divisions which report to the Group's Chief Executive Officer and Board of Directors for the purpose of resource allocation and assessment of performance.

The reportable operating segments are:

**Property Funds Management:** Management of listed and unlisted property funds

**Investment Bonds Management:** Management of the Benefit Funds of Centuria Life Limited and management of the Over Fifty Guardian Friendly Society Limited. The Benefit Funds include a range of financial products, including single and multi-premium investments

**Co-investments:** Direct interest in property funds and other liquid investments

Reverse mortgages: Management of a reverse mortgage lending portfolio

**Corporate:** Overheads supporting the Group's operating segments

**Non-operating segments:** Non-operating items comprises transaction costs, mark-to-market movements on property and derivative financial instruments, and all other non-operating activities. Includes Benefits Funds and Controlled Property Funds. Represents the operating results and financial position of the Benefit Funds which are required to be consolidated in the Group's financial statements in accordance with accounting standards

**Controlled Property Funds:** Represents the operating results and financial position of property funds which are controlled by the Group and consolidated under accounting standards

**AUM:** Assets under management

**CAGR:** Compound annual growth rate

**CIP:** Centuria Industrial REIT comprises the Centuria Industrial REIT ARSN 099 680 252 and its subsidiaries. The Responsible Entity of CIP is Centuria Property Funds No. 2 Limited ACN 133 363 185

**CMA:** Centuria Metropolitan REIT comprises the Centuria Metropolitan REIT ARSN 124 364 718 and its subsidiaries. The Responsible Entity of CMA is Centuria Property Funds Limited ACN 086 553 639

**CNI, CCG or the Group:** Centuria Capital Group comprises of Centuria Capital Limited ABN 22 095 454 336 (the 'Company') and its subsidiaries and Centuria Capital Fund ARSN 613 856 358 ('CCF') and its subsidiaries. The Responsible entity of CCF is Centuria Funds Management Limited ACN 607 153 588, a wholly owned subsidiary of the Company

**CPFL:** Centuria Property Funds Limited

**DPS:** Distribution per stapled security

**EPS:** Earnings per stapled security

IRR: Internal Rate of Return

**NLA:** Net Lettable Area

**NPAT:** Net Profit After Tax

**WACR:** Weighted Average Capitalisation Rate

**WALE:** Weighted Average Lease Expiry

### Disclaimer



This presentation has been prepared by Centuria Capital Limited and Centuria Funds Management Limited as responsible entity of Centuria Capital Fund (together the stapled listed entity CNI).

Past performance is not a guarantee of future performance.

#### **CNI disclosure:**

Total securityholder return: The total return figure for CNI on page 5 is based on the movement in security price from ASX opening on 1 July 2017 to ASX closing on 30 June 2018 plus distributions per security paid during the respective period(s) assuming re-investment of distributions.

It is a performance figure provided strictly for the information of Securityholders only. Further information on the historical performance on Centuria's listed funds can be found on our website.

#### **Centuria Diversified Property Fund disclosure:**

12 month total return: The total return figure on page 16 comprises capital component: closing price – opening price (1 July 2017 to 30 June 2018) and income component is the sum of income returned percentage for each month over the period. Income returned percentage at each distribution date is distribution payment divided by the number of units on issue at the point in time.

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## Thank you