

INLISTED: 1 WILLIAM SOLIARE DERTH WA

ISTED: 56-88 LISBON STREET FAIRFIELD NSW



UNLISTED: BLOOMEIELD MEDICAL CENTRE ORANGE NSW

LINI ISTED: CAMERON PARK PLAZA, CAMERON PARK NSW



LINI ISTED: ROBINA HOME + LIFE CENTRE VARSITY LAKES OF

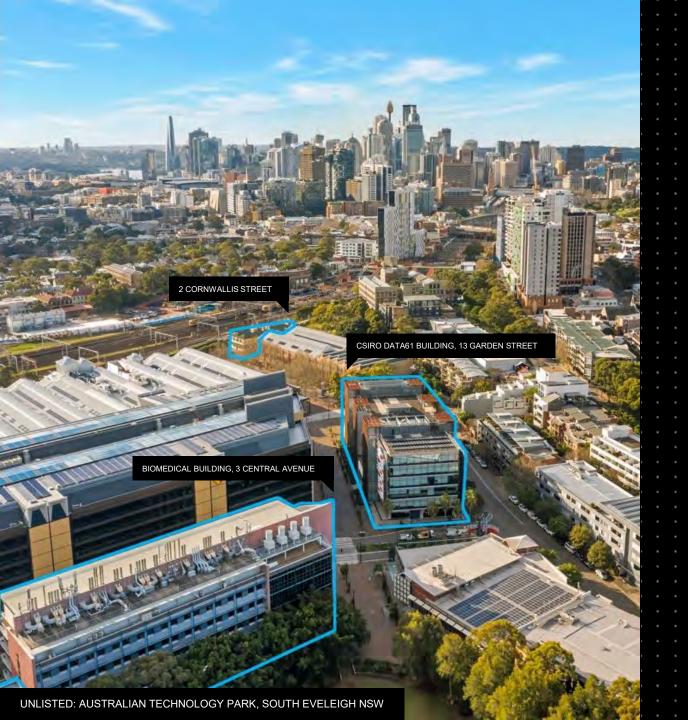
LISTED: ELAVORITE GLASSHOLISE WARRAGUL VIC

# Centuria Capital Group

**FY22 RESULTS** 

Centuria





# Group overview

SECTION ONE

Centuria

### A leading Australasian real estate funds manager

Included in the S&P/ASX200 Index

**\$20.6**bn GROUP AUM<sup>1</sup>

\$19.8bn REAL ESTATE AUM

\$6.8bn **LISTED** REAL ESTATE

\$13.0bn

**UNLISTED REAL ESTATE** 

\$0.8bn **INVESTMENT BONDS** 

**CENTURIA LIFE CENTURIA** 

**INVESTMENT BONDS** 

\$4.1bn CENTURIA INDUSTRIAL REIT ASX:CIP

\$2.4bn CENTURIA OFFICE REIT

ASX:COF

\$0.3bn ASSET PLUS LIMITED

NZX:APL

\$8.3bn

ASSET **FUNDS**  \$2.4bn MULTI ASSET

**CLOSED ENDED FUNDS** 

\$2.3bn MULTI ASSET

**GUARDIAN FRIENDLY OPEN ENDED** SOCIETY **FUNDS** 

\$1.2bn ON BALANCE SHEET TOTAL

\$339m **CASH & UNDRAWN DEBT** 

\$497m

UNLISTED CO-INVESTMENTS

\$387m

**CENTURIA OFFICE** REIT (ASX:COF) \$192m (18.9%)<sup>2</sup>

CENTURIA INDUSTRIAL REIT (ASX:CIP) \$288m (16.1%)2

ASSET PLUS (NZX:APL) \$17m (19.9%)2

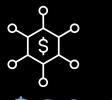
**CENTURIA UNLISTED** REAL ESTATE AND DEBT

CENTURIA PROPERTIES HELD FOR SALE AND **DEVELOPMENT \$134m** 

Note: Assets under management (AUM) as at 30 June 2022. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding 1. AUM includes assets exchanged to be settled, cash and other assets

<sup>2.</sup> Based on the respective close prices for COF, CIP and APL at Wednesday, 30 June 2022. Includes ownership by associates of Centuria Capital Group

### Delivering strong growth and creating value across the platform



\$20.6bn

**Group AUM** 

+18% increase above FY21



14.5cps

FY22 OEPS<sup>1</sup> delivered +20.8% increase above FY21



11.0cps

FY22 DPS delivered +10.0% increase above FY21 DPS



89%

**Recurring revenues** of FY22 total group revenues



\$3.1bn

FY22 gross real estate activity<sup>2</sup>



\$2.1bn

Development pipeline<sup>3</sup>



\$1.0bn

FY22 valuation increase<sup>4</sup>

14.5cps

**FY23 OEPS guidance** 

11.6cps

FY23 DPS guidance

+5.4% increase above FY22 DPS

<sup>1.</sup> Operating EPS (OEPS) is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

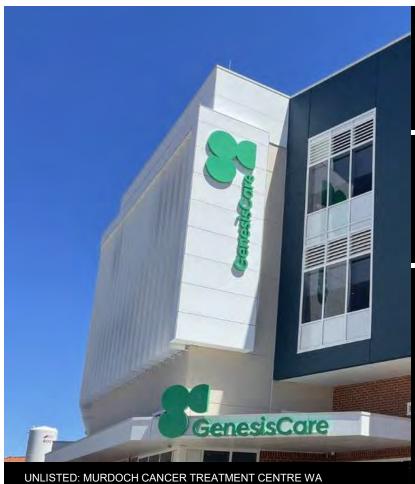
<sup>2.</sup> Includes \$2,175m of acquisitions exchanged and settled in FY22, \$403m of acquisitions exchanged in FY22 yet to be settled and \$516m of real estate finance transactions

Development projects and development capex pipeline, including fund throughs. Committed development pipeline \$1.3bn, future pipeline \$0.8bn

<sup>4.</sup> Net valuation movement from managed funds

### Real estate growth lifts Group AUM to \$20.6bn (+18% above FY21)

#### **Executing on strategy**





#### **Organic activity**

- \$3.1bn<sup>1</sup> (90 properties & 37 real estate finance loans) FY22 gross real estate activity, FY22 \$1.0bn Group valuation uplift, FY22 \$0.1bn development completions
- Gross real estate activity: \$2.1bn unlisted, \$1.0bn listed



#### Real estate AUM

- Significant growth to \$19.8bn (+20%)
- Unlisted to \$13.0bn (+18%)
- Listed to \$6.8bn (+24%)

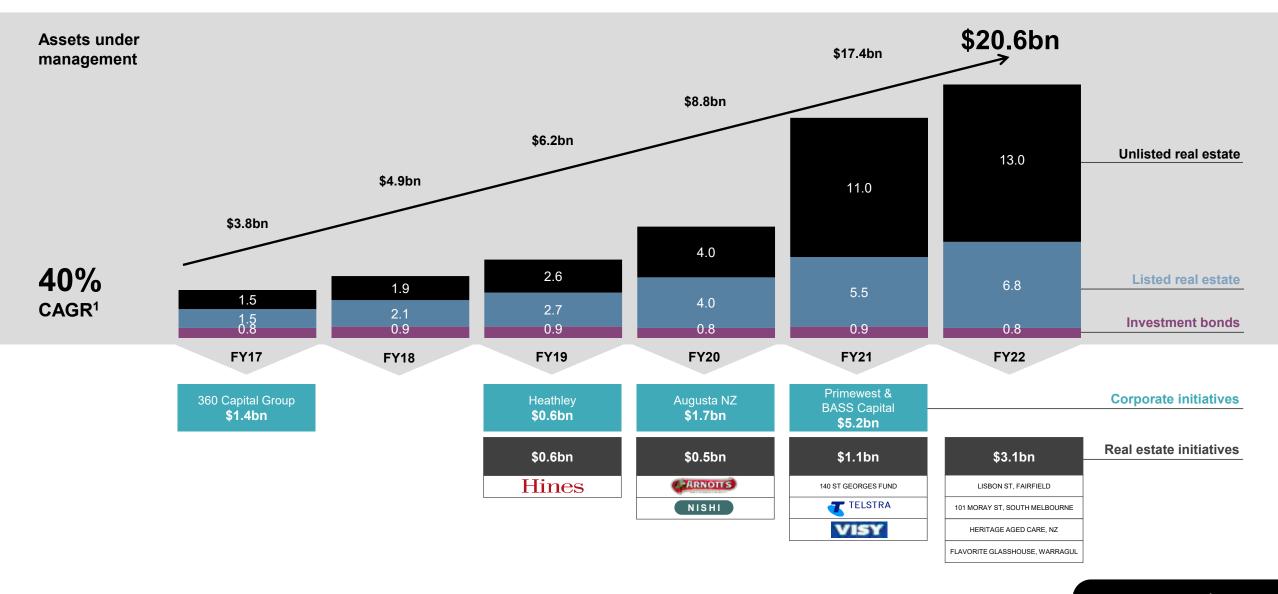


#### **Highlights**

- Industrial to \$6.0bn (+25%): ASX: CIP to \$4.1bn, unlisted NZ industrial fund (CNZIF) to \$0.6bn
- Healthcare AUM to \$1.7bn (+55%): CHPF open-ended fund to \$0.6bn<sup>2</sup>
- Agriculture AUM to \$0.4bn (+300%): \$0.2bn Centuria Agriculture Fund launched
- Centuria Bass Credit AUM to \$0.8bn (+167%)
- Institutional AUM to \$1.9bn (+12%): Morgan Stanley Real Estate Investment Healthcare Partnership to \$0.2bn<sup>2</sup>, Daily Needs Retail Mandate to \$0.6bn

- Includes \$2.175m of acquisitions exchanged and settled in FY22, \$403m of acquisitions exchanged in FY22 vet to be settled and \$516m of real estate finance transactions
- 2. Includes development projects on an accounting carrying value

### **AUM** momentum from organic growth and select mergers



### A unique platform with scale and diversification



#### **Platform**

- 7 real estate asset classes with specialist strategies
- \$19.8bn real estate AUM split approx.
   two thirds unlisted and one third listed
- Exposure to major Australasian real estate markets



#### **Expertise**

- 24 years of real estate funds management experience
- 400 staff and eight offices
- Fully integrated in house management capability



#### **Funds**

- Manager of Australia's largest pure play office and industrial REITs, over 150 unlisted real estate funds
- No unlisted fund accounts for more than 3.1% of Group AUM¹
- Diversified investors across listed REITs, unlisted retail, wholesale and institutional



#### **Properties**

- No single property accounts for more than 2.7% of Group AUM¹
- Approx. 2,480 tenants, 460 properties and 60 real estate finance loans<sup>2</sup>
- Excluding government (11%), no tenant accounts for more than 2.5% of tenant income across the platform



#### **Group revenues**

- 89% recurring revenues
- Embedded performance fees



#### **Group balance sheet**

- \$339m¹ of cash and undrawn debt to support platform growth
- CNI debt sources: listed bond, corporate notes, revolver facilities



#### **Group co-investments**

- COF co-investment (\$192m, 18.9%)<sup>3</sup>
- CIP co-investment (\$288m, 16.1%)<sup>3</sup>



#### **Corporate initiatives**

- Recent acquisitions have offered geographic and sector diversity
- New sectors e.g. healthcare, agriculture, retail

As at 30 June 202;

<sup>2.</sup> Includes asset exchanged to be settled and real estate finance loans by property

### **Sustainability at Centuria Capital**

### Developing a flexible and relevant sustainability framework

**Conscious of** climate change **Environment** 





**Green Building Membership** Members of both the Australian and New Zealand Green Building Council



#### Climate Resilience

Implementation of climate adaptation plans to reduce the physical impacts of climate change



#### Climate Action

Ongoing solar installation across our office and industrial assets in partnership with tenants



**Industrial: Industry Participation** NABERS Accelerate program for Warehouses and Cold Stores

Office: COF 4.8<sup>1</sup> Star NABERS Energy Sustainability Portfolio Index Rating, up from 4.7 the previous year

Valued stakeholders Social

**ECT INITIATIVE** 

SEL

**FY22** 





Member of Healthy Heads<sup>2</sup> Ongoing focus on the mental health and wellbeing of our tenants and employees

96%

**Customer Focused** 

96% of surveyed tenants<sup>3</sup> are satisfied with Centuria as an asset owner

94%

**Employee Engagement** 94% of employees4 are proud to work at Centuria

41%

Women in the workplace Centuria is committed to diverse and inclusive workplace (FY21: 37%)

Responsible business principles Governance



#### **Climate Focused Investment**

Climate Change is now a standard investment consideration across all asset classes

#### **Second Modern Slavery** Statement Delivered

Over 350 suppliers have been assessed5 for Modern Slavery risks, further engagement underway GRI

Aligned GRI Index disclosure For CNI, CIP and COF

Centuria's second Sustainability Report will be released before Centuria Capital Group's 2022 AGM

Centuria is committed to the development and implementation of environmental and social sustainability and corporate governance practices. Centuria has three areas of focus, Conscious of Climate Change (Environment), Valued Stakeholders (Social) and Responsible Business Principles (Governance)

- Centuria Office REIT (ASX: COF) has improved it's NABERs SPI rating consistently for three years
- 2. Centuria Industrial REIT (ASX:CIP) became a member of Healthy Heads in FY22
- Centuria undertake annual tenant surveys. The reported figures are from the Group's FY22 combined commercial and industrial surveys
- 4. Centuria undertake regular employee engagement surveys. The reported figure is from the Group's FY22 survey
- 5. Assessed through the PCA Informed 365 system

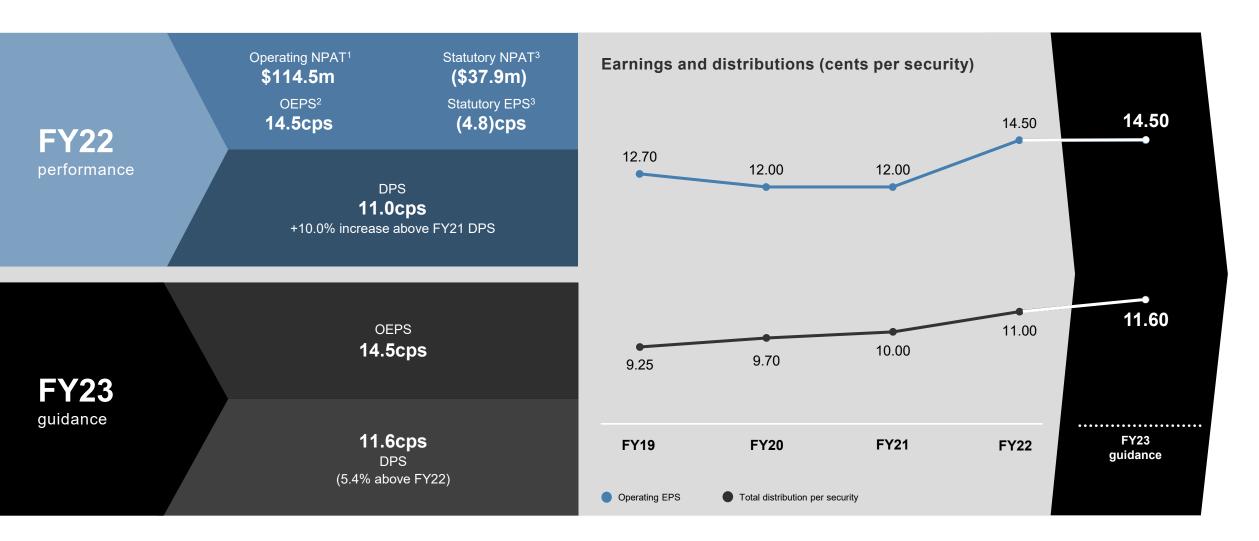


## Financial results

**SECTION TWO** 

Centuria

### Operating earnings and distributions



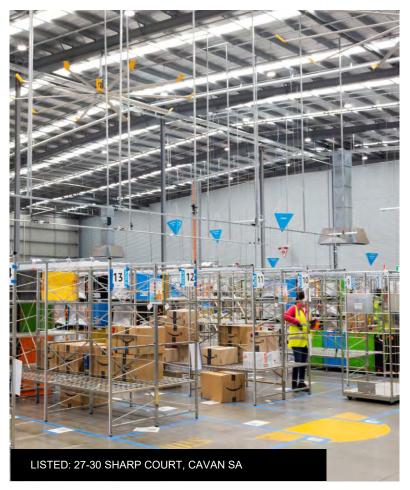
Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on
property and derivative financial instruments, the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

<sup>2.</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

Attributable to CNI securityholders

### Expanded platform enhances fee generation

### **Group margins improved to 47%**



	OPERATING PROFIT BY SEGMENT	FY22 (\$m)	FY21 (\$m)
1	Property funds management <sup>1</sup>	79.4	44.8
2	Performance fees	33.0	17.9
3	Co-investment earnings	48.4	36.4
4	Development	6.5	4.5
5	Property and development finance	4.1	0.4
6	Investment bonds management	4.6	0.9
7	Corporate segment	(20.8)	(14.2)
	Operating profit before interest and tax	155.2	90.7
7	Finance costs <sup>2</sup>	(17.8)	(11.2)
	Operating profit before tax	137.4	79.5
8	Operating tax expense	(22.9)	(9.3)
	Operating profit after tax <sup>3</sup>	114.5	70.2
<u> </u>	Operating EPS (cents per stapled security) <sup>4,5</sup>	14.5	12.0

- Profit increases by 77% due to organic growth and Primewest merger
- FY22 increased due to additional transaction activities and open-ended funds outperformance.
- Continued returns from re-investment strategy to support core earnings growth
- Shift from development profit to development management fee contributions in FY22
- Centuria Bass Credit benefitting from Centuria Capital's property expertise and distribution
- Higher earnings due to one-off prior period fee re-coupments due to the unitisation of capital guaranteed products
- 7 1H, 2H FY22 broadly inline and increase commensurate with platform expansion
- Reflects higher operating profits driven by Property Funds Management and increase in performance fees

Excluding performance fee

<sup>2.</sup> Excluding reverse mortgages borrowing costs and finance charges on puttable instruments

<sup>3.</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and derivative financial instruments the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

<sup>4.</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

<sup>5.</sup> Weighted average number of securities at 30 June 2022: 791,188,235 (at 30 June 2021: 548,215,946)

### Diverse recurring revenues contribute to Group profits



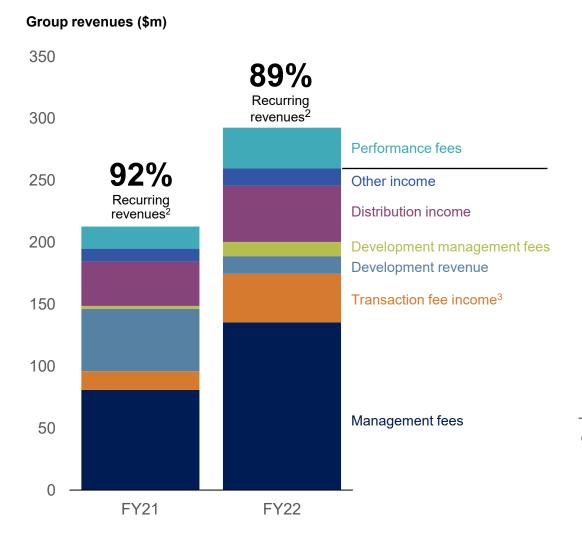
performance fees

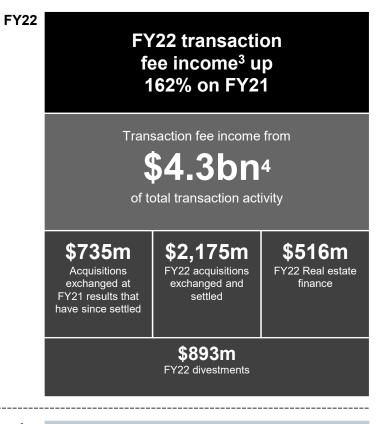
**\$21m** 

FY22 performance fee cash collected

\$179m

FY22 latent unrecognised performance fees<sup>1</sup>





#### Ongoing

#### \$403m

Acquisitions exchanged, at FY22 results, yet to be settled and fees recognised

<sup>1.</sup> The total amount of latent (unrecognised) future performance fees available to the Group are estimated at \$179m. Unrecognised performance fees are estimated based on current property valuations adopted within each fund and due to inherent uncertainties in relation to the future performance of each property do not qualify for recognition in the current period under Centuria's revenue recognition policy and may not entirely eventuate

Exclude performance fees

<sup>3.</sup> Transaction fee income for FY22 of \$39.3m includes acquisition, financing, underwriting and sales fees

<sup>4.</sup> Excludes \$403m of FY22 acquisitions exchanged, yet to be settled

### Balance sheet positioned to capitalise on future growth opportunities

Increased funding optionality, access to new debt instruments



	FY22	FY21
OPERATING BALANCE SHEET	(\$m)	(\$m)
Assets		
Cash and cash equivalents	185.0	249.6
Receivables	105.9	120.8
Financial assets	764.6	750.2
Other assets	10.0	8.7
Deferred tax assets	46.6	42.5
Inventory	129.4	53.7
Equity accounted investments	74.9	55.6
Right of use asset	17.0	19.9
Intangible assets	788.2	790.5
TOTAL ASSETS	2,121.6	2,091.5
Liabilities		
Payables	126.1	83.9
Borrowings	440.3	321.4
Interest rate swap at fair value	18.8	31.2
Call/Put option liability	48.7	22.7
Lease liability	19.4	21.8
Provisions, deferred tax and other liabilities	95.1	99.3
TOTAL LIABILITIES	784.4	580.3
Net assets	1,373.2	1,511.2
NAV (\$/per security¹)	1.73	1.92

Number of securities on issue 30 June 2022: 792,787,120 (at 30 June 2021: 787,802,693)

<sup>2.</sup> Decline in net asset value per security is primarily attributable to the unrealised fair valuation of the Group's listed co-investment stakes

<sup>3.</sup> Gearing ratio is calculated based on (operating borrowings less cash) divided by (operating total assets less cash)

<sup>4.</sup> Operating interest cover ratio is calculated based on operating finance costs divided by operating profit before tax excluding finance costs (excluding reverse mortgages borrowing costs and finance charges on puttable instruments)

### Managing debt across the platform<sup>1</sup>

**21** Quality lenders

\$7.5bn Total lending facilities across over 150 funds

2.5<sub>yrs</sub> Weighted average debt duration

2.1<sub>yrs</sub> Weighted average hedge duration

**56%** Weighted average hedging profile





# Divisional overview

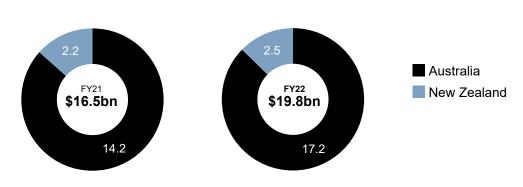
SECTION THREE

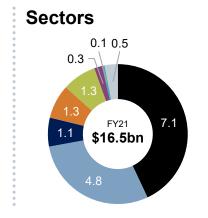
Centuria

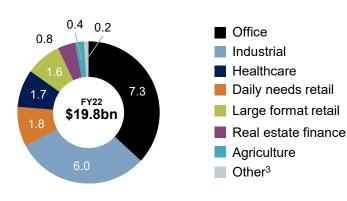
### \$19.8bn<sup>1</sup> real estate platform (+20% over FY22)

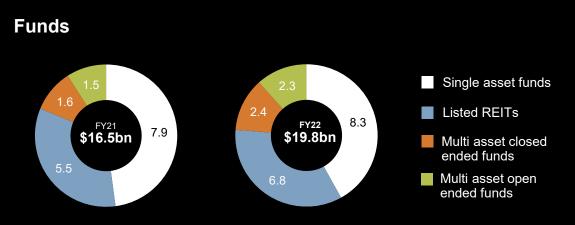
Diverse geographies, sectors, fund types capital sources

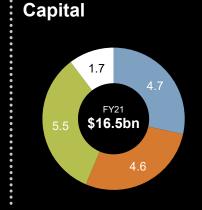
#### Geography<sup>1</sup>

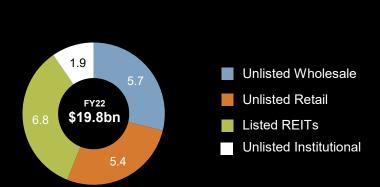












All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding AUM includes assets exchanged to be settled, cash and other assets

<sup>1.</sup> Excludes \$0.1bn of US syndicates from Primewest merger

<sup>2.</sup> Other AUM across tourism, shopping centres and land syndicates in the US, NZ and WA

### Strong organic growth across all real estate sectors

### \$19.8bn real estate platform<sup>1,2</sup>

Office	Industrial	Daily needs retail ("DNR")	Healthcare	Large format retail ("LFR")	Real estate finance	Agriculture
<b>\$7.3bn</b> AUM	<b>\$6.0bn</b> AUM	<b>\$1.8bn</b> AUM	<b>\$1.7bn</b> AUM	<b>\$1.6bn</b> AUM	<b>\$0.8bn</b> AUM	<b>\$0.4bn</b> AUM
(FY21: \$7.1bn)	(FY21: \$4.8bn)	(FY21: \$1.3bn)	(FY21: \$1.1bn)	(FY21: \$1.3bn)	(FY21: \$0.3bn)	(FY21: \$0.1bn)



UNLISTED: EXCHANGE TOWER, 2 THE ESPLANADE, PERTH WA



LISTED: TELSTRA DATA CENTRE COMPLEX, CLAYTON VIC



UNLISTED: LISAROW PLAZA SHOPPING CENTRE NSW



UNLISTED: SUNBURY MEDICAL CENTRE, SUNBURY VIC



UNLISTED: AUBURN MEGA MALL, SYDNEY NSW



UNLISTED: DANGAR STREET, WICKHAM, NEWCASTLE NSW



UNLISTED: FLAVORITE GLASSHOUSE WARRAGUL VIC

Note: All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> AUM includes asset exchanged to be settled, cash and other assets

<sup>2.</sup> Platform total of \$19.8bn includes Other AUM of \$0.2bn across tourism, shopping centres and land syndicates in the US, NZ and WA

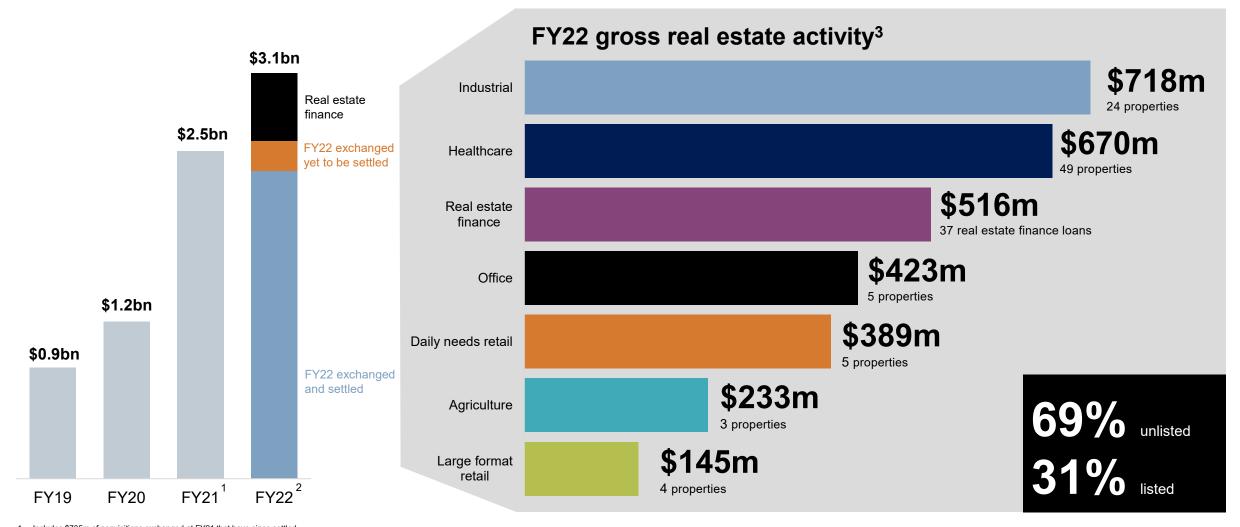
### Diversifying fund and capital allocation across Centuria's platform

- Diversified funds and capital sources across all verticals
- Opportunities to align new funds and capital with asset classes
- Broad capital strategies and investor profiles
- Various property strategies across listed and unlisted funds

	SECTOR	OFFICE	INDUSTRIAL	DAILY NEEDS RETAIL	HEALTHCARE	LARGE FORMAT RETAIL	REAL ESTATE FINANCE	AGRICULTURE
FUND TYPE / CAPITAL SOURCE	AUM (\$BN) <sup>1</sup>	\$7.3	\$6.0	\$1.8	\$1.7	\$1.6	<b>\$0.8</b>	\$0.4
Unlisted closed ended single & multi asset <sup>1</sup>	\$8.7	3.4	1.2	1.0	0.8	1.3	0.6	0.2
Listed REITs <sup>1</sup>	\$6.8	2.6	4.1	0.1				
Unlisted open ended	\$2.3	0.2	0.7	0.2	0.7	0.2	0.2	0.2
Unlisted institutional	\$1.9	1.1		0.6	0.2			

<sup>1.</sup> Platform total real estate AUM of \$19.8bn includes Other AUM of \$0.2bn across tourism, shopping centres and land syndicates in the US, NZ and WA

### \$3.1bn of FY22 gross real estate activity



<sup>1.</sup> Includes \$735m of acquisitions exchanged at FY21 that have since settled

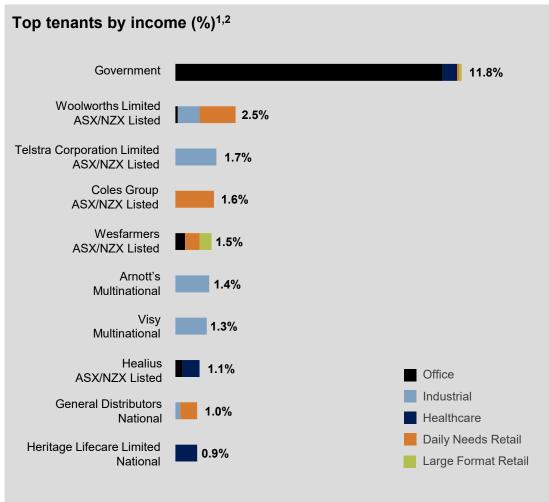
Includes \$2,175m of acquisitions exchanged and settled in FY22, \$403m of acquisitions exchanged in FY22 yet to be settled and \$516m of real estate finance transactions

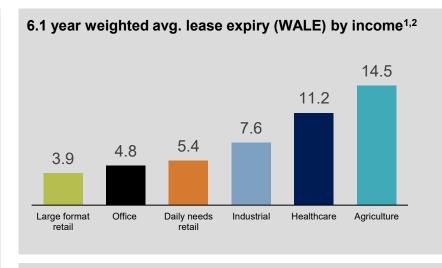
<sup>3.</sup> Excludes FY22 divestments (\$893m)

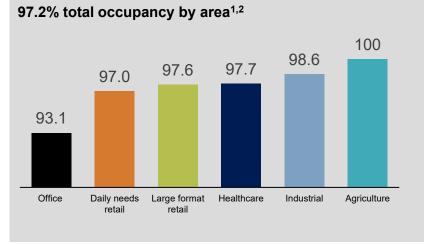
### High quality long-term income streams

#### Integrated management capabilities lead to strong asset management success









<sup>1.</sup> Tenancy profile is shown aggregated across all funds managed by Centuria and is not representative of any single fund

<sup>2.</sup> Excludes land, Development assets, US syndicates, Centuria Bass Credit, assets exchanged yet to be settled

### \$2.1bn development pipeline to seed funds

- Development fees and profits provide growing income
- CNI strategically uses its balance sheet to seed and expand its property funds
- \$45.1m carrying value of CNI balance sheet development assets

SECTOR	FY22 COMPLETIONS		COMMITTED PIPELINE (est. value on completion) <sup>2</sup>		FUTURE PIPELINE (est. value on completion) <sup>2,3,4</sup>		TOTAL PIPELINE	
	\$M	GLA	\$M	GLA	\$M	GLA	\$M	GLA
Office	-	-	202	25,600	-	-	202	25,600
Industrial	3	260	308	138,600	-	-	308	138,600
Healthcare	37	5,081	613	51,940	375	25,948	988	77,888
Large format retail	7	486	33	8,628	-	-	33	8,628
Other/social infrastructure <sup>3</sup>	36	10,000	163	12,090	371	93,804	534	105,894
Total <sup>1</sup>	83	15,827	1,319	236,858	746	119,752	2,065	356,610

	FY22 COMPLETIONS		COMMITTED PIPELINE (est. value on completion) <sup>2</sup>		FUTURE PIPELINE (est. value on completion) <sup>2,3,4</sup>		TOTAL PIPELINE	
	\$M	GLA	\$M	GLA	\$M	GLA	\$M	GLA
Funds/REITs	47	5,827	1,070	212,172	375	33,808	1,445	245,980
CNI balance sheet <sup>3,5</sup>	36	10,000	249	24,686	371	85,944	620	110,630
Total <sup>1</sup>	83	15,827	1,319	236,858	746	119,752	2,065	356,610

Note: All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> Development projects and development capex pipeline, including fund throughs

<sup>2.</sup> Committed pipeline includes planning commencements and projects under construction

<sup>3.</sup> Lakeview Queenstown JV reflected at a 25% interest

<sup>4.</sup> Includes opportunities undergoing development assessments or pre-planning approvals

<sup>5.</sup> Includes development projects with deposits paid by CNI balance sheet

### Unlisted property: AUM grows to \$13.0bn (+18% over FY22)



>12,000 Australasian investors



Between

Funds in the top 10 index<sup>1</sup>



\$620m

FY22 gross equity raised



FY22 recognised performance fees



FY22 performance fee cash collected



\$179m

FY22 latent underlying performance fees<sup>2</sup>



32%

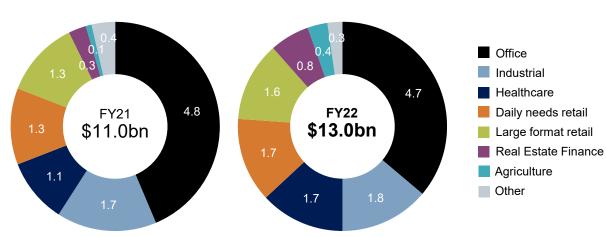
Unlisted AUM with no fund expiry review date



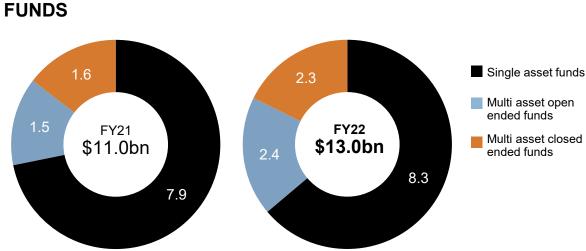
56%

Unlisted AUM with expiry review dates at or beyond five years

#### **SECTORS**







- 1. At least two funds in the Top 10 in The Property Council of Australia/MSCI Australia Unlisted Retail Quarterly Property Fund Index to 30 June 2022 each previous guarter for the last twenty-six guarters (overall investment for the twelve months to the end of each guarter)
- 2. The total amount of latent (unrecognised) future performance fees available to the Group are estimated at \$179m. Unrecognised performance fees are estimated based on current property valuations adopted within each fund and due to inherent uncertainties in relation to the future performance of each property do not qualify for recognition in the current period under Centuria's revenue recognition policy and may not entirely eventuate

### Generating new unlisted investment opportunities

Strong support from Centuria's direct unlisted investors, advisers and domestic bank private wealth divisions for unlisted funds



Centuria unlisted funds represented on all major investment platforms used by financial advisers



#### Single asset initiatives



#### \$287m CENTURIA GOVERNMENT INCOME PROPERTY FUNDS NO.1 & NO.2

- CGPIF1, \$133m capital raising oversubscribed
- Centuria's largest single asset fund launch to date
- CGPIF2 established



\$83m CENTURIA 25 GRENFELL STREET FUND

- · JV with MA Financial
- 50% interest for \$83.3m
- \$49m capital raise completed
- Active asset management opportunities



\$71m NORTHGATE GERALDTON TRUST

- Closed-end wholesale fund
- \$42m capital raise completed
- Dominant shopping centre in the area, 49% of income derived from Coles and Kmart



\$588m CENTURIA NZ INDUSTRIAL FUND

- Open-end NZ industrial fund to \$588m and 21 properties
- Strong demand for quality NZ industrial assets by unlisted investors



\$568m CENTURIA HEALTHCARE PROPERTY FUND<sup>1</sup>

- Open-end healthcare fund launched in FY21 now \$568m and 24 properties
- 99% occupancy, 10.8 year WALE (at June 22)



Multi asset closed-end & open-end fund initiatives

\$260m CENTURIA DIVERSIFIED PROPERTY FUND

- Open-end diversified fund now \$260m and 10 direct properties
- 97% occupancy, 4.9 year WALE (at June 22)



\$181m CENTURIA NZ HEALTHCARE PROPERTY FUND

- A new multi-asset NZ healthcare fund
- Sale and leaseback to Heritage Lifecare
- 100% occupancy, 30-year WALE, triple-net lease assets



\$177m CENTURIA AGRICULTURE FUND

- Launched CAF fund with \$177m seed asset (Warragul Glasshouse)
- 19-year lease over seed asset to Flavorite Group
- \$103m capital raise closed

24

1. Includes development projects on an accounting carrying value

### Healthcare: Growing in an attractive sector

Targeting \$2.0bn of Healthcare AUM by FY23 end

### Centuria is an established healthcare real estate manager

#### **Real estate AUM**

- \$1.7bn AUM (+55%)
- AUM 81% AU, 19% NZ
- · c.\$1bn total healthcare development pipeline

#### Unlisted funds & institutional demand

- Morgan Stanley REI partnership grown to \$215m AUM<sup>1</sup>
- CHPF open ended fund to \$568m<sup>1</sup> AUM (+200%)
- \$0.9bn AUM, 6 other unlisted healthcare funds

#### **Asset Management**

- Over 200 healthcare tenants, 107 properties
- Institutional grade short stay & day hospitals, mental health facilities, medical & specialist centres and aged care facilities in NZ

#### Themes and megatrends

#### **Emerging Australian real estate sector<sup>2</sup>**

- Australian private hospital sector worth ~\$41bn by 2041
- ~30,000 beds,155 general overnight private hospitals, 35 rehabilitation clinics and 45 specialist mental health facilities
- Just 280 beds currently under construction (~2,200 private hospital beds required in the next 8 years to meet demand)







ORANGE NSW





#### Co-location models

- PropCo partners and private real estate funding / PPP increasing
- Multi-use healthcare precincts
- Long leases can support income predictability



#### Ageing population and chronic disease occurrence<sup>3</sup>

- 65+ population forecast to more than double to 7.9m in 2050
- Life expectancy increase to 88+ years by 2055
- Population with comorbidities increased to 78% (females), 76% (males)

Includes development projects on an accounting carrying value basis

Source: Australian Institute of Health and Welfare - Health Expenditure Australia 2017-18. Figures exclude aged care, 41250DS0007 Gender Indicators, Australia, November 2019, ACFA - Sixth Report on the Funding and Financing of the Aged Care Sector - July 2019, Australian Bureau of Statistics, Department of Treasury - Treasury projections from 2015 Intergenerational Report: Australia in 2055

### Agriculture: Diversification into a compelling sector

Targeting \$0.8bn of Agriculture AUM by FY23 end

### **Expanding Agriculture**



**\$0.4bn AUM** 

7 assets, 3 funds



\$0.2bn AUM

Centuria Agriculture Fund launched, Warragul Glasshouse seed asset



Triple net-leases

provide secure income streams



Strong transaction pipeline

provides further growth opportunities

#### Themes and megatrends



**Exports** 

Potential premium food product growth by 55% to 2030<sup>1</sup>



Supply chain

disruptions highlight access to local agriculture products



Stable domestic environment

Transparent legal tenure and land title systems



High quality domestic agriculture

Australian products are highly valued by global markets



**Technology and farming advancements** 

Supporting higher revenues, yields, productivity, reduced waste



**Protected cropping** 

Predictable outputs can mitigate key farming risks<sup>2</sup>





<sup>1.</sup> Source: CSIRO. Growth opportunities for Australian food and agribusiness

<sup>2.</sup> Source: Protected Cropping Australia

### Centuria Bass Credit: A new unlisted growth opportunity



\$0.8bn

Real Estate Finance AUM (FY21: \$0.3bn)



%

91%

of loan volumes secured by first mortgage security, gross average LVR of 64%



### Changing market conditions generate new growth opportunities

#### Integration

- Utilising Centuria's multi-sector real estate expertise and distribution
- Centuria Bass JV set to maintain high margins

### Non-banking finance

 Predominantly focused on first ranking mortgages

### Debt market trends

 Margin compression, increasing construction costs causing developers to consider alternative debt solutions

### Alternative non-bank lenders

 Traditional bank lenders continue to reduce development real estate debt exposure



### Institutional AUM growth to \$1.9bn (+12% over FY22)

Unlisted mandates and partnerships support new investment opportunities



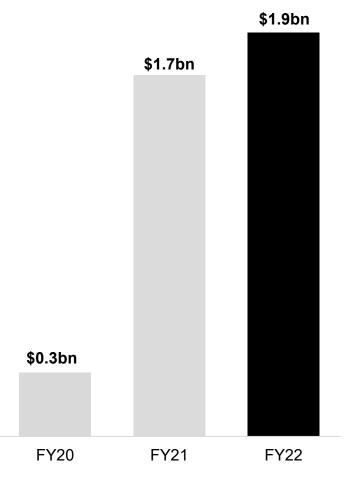
- Morgan Stanley (MSREI) healthcare partnership grows to \$215m AUM¹
- Opportunities to expand healthcare institutional capital



- Prime office mandate filled (2 assets, \$634m AUM)
- \$930m daily needs retail mandate (11 assets, \$600m AUM)



Family office and select single asset JV's broaden capital pools e.g. Blackrock 140 St George's Terrace Fund















1. Includes development projects on an accounting carrying value basis

### Listed property: AUM grows to \$6.8bn (+24% over FY22)



A quality portfolio of de-centralised, strategically located and affordable office space

\$2.4bn

FY22 acquisitions

\$285m

High quality assets

in the

Included in the
FTSE EPRA
Nareit Global
Developed Index

CNI co-investment<sup>3</sup>

18.9%

Included in the S&P/ASX 300 Index

Portfolio income from government, ASX listed and multinational tenants



A quality portfolio of fit for purpose industrial assets, situated in infill locations with close key infrastructure



**88%** Portfolio income from ASX listed, national and multinational tenants



Completing major council anchored office development

AUM<sup>1,2</sup> **\$0.3bn** 

19.99% CNI co-investment<sup>3</sup>

Munroe Lane development NZ\$147m

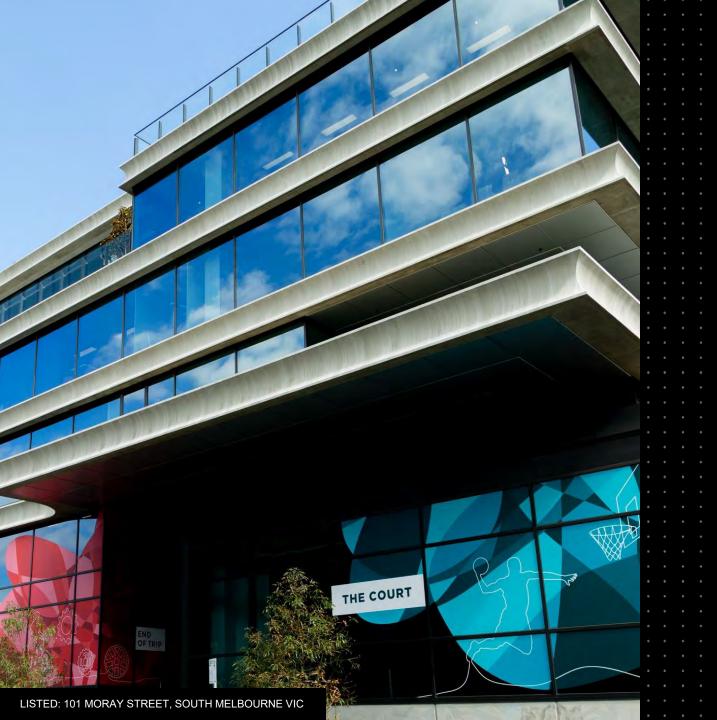
Est. value on completion

MID CY23

Munroe Lane target completion

**53%** Portfolio income from government, NZX listed and multinational tenants<sup>4</sup>

- 1. Excludes assets exchanged in FY21 that settled in FY22
- 2. Includes commenced development projects valued on an as if completed basis
- 3. Includes ownership associates of Centuria Capital Group
- 4. As at 31 March 2022



# Strategy

SECTION FOUR

Centuria

### **Strategy**



Consolidate position as a leading Australasian funds manager

Retain sole focus on Australasian Real Estate sector

Grow platform strongly in popular alternative sectors – Healthcare, Agriculture markets as well as Credit (Centuria Bass)

Leverage our extensive unlisted network and institutional relationships for unlisted value-add plays in traditional Real Estate sectors



- Continue to grow high-margin unlisted platform in Australia and New Zealand (presently 65% of real estate platform is unlisted)
- Build on diversification into Healthcare and Agriculture through open-ended unlisted funds CAF/CHPF well supported by Centuria network. These sectors are attracting strong investor demand
- Increased opportunity-set in credit markets. Centuria Bass credit funds proving popular with distribution network and the potential for this division is enhanced by tighter traditional credit markets
- Continue to deploy for institutional partnerships in Retail and Healthcare with excess capacity
- Actively seeking value add office opportunities for unlisted network, this is a core Centuria skill set
- Continue to actively manage COF/CIP, capitalise on industrial rental growth potential and repositioning where appropriate
- Growth through select corporate acquisitions where accretive and relate to our Real Estate bias
- Accessing development pipeline to create modern, market-leading assets for Centuria funds



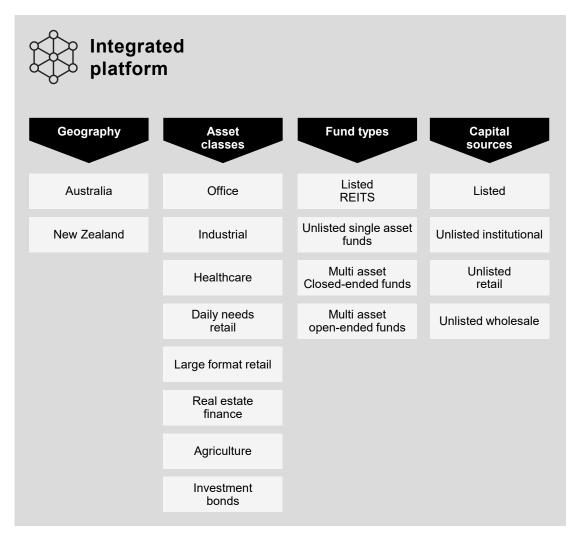
## Appendices

SECTION FIVE

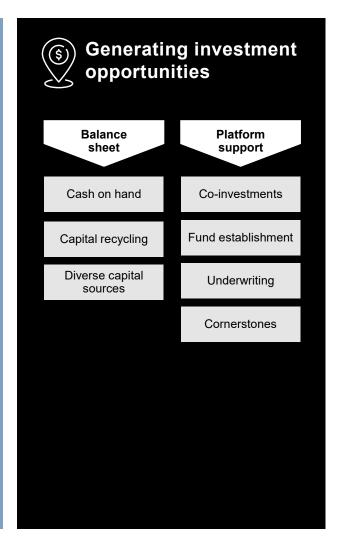
Centuria

### **Centuria Capital Group**

### A leading Australasian real estate funds manager

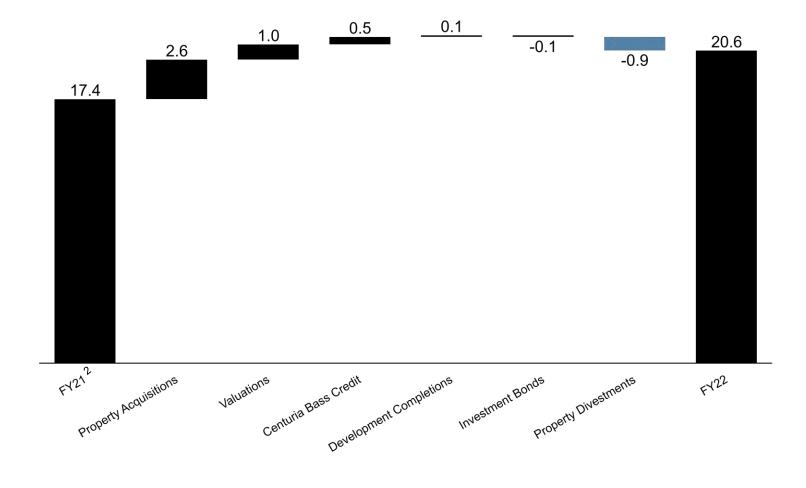








### Group AUM movement<sup>1</sup> (\$bn)



Note: Assets under management (AUM) as at 30 June 2022. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding 1. AUM includes assets exchanged to be settled, cash and other assets

<sup>2.</sup> Includes \$735m of acquisitions exchanged at FY21 results that have since settled

### A \$19.8bn leading Australasian real estate platform<sup>1</sup>



WA 22%

95 properties valued at \$4,207m

NSW 22%

107 properties valued at \$4,184m

**VIC 19%** 

82 properties valued at \$3,598m

QLD **18**%

105 properties valued at \$3,490m

SA 4%

28 properties valued at \$811m

**ACT 2%** 

5 properties valued at \$401m

TAS 0%

3 properties valued at \$23m

**AUCKLAND 9%** 

37 properties valued at \$1,668m

OTHER NZ 4%

58 properties valued at \$808m



#### COF: Australia's largest pure play office REIT

- Delivered FY22 FFO of 18.2 cents per unit
- Delivered FY22 Distributions of 16.6 cents per unit

PORTFOLIO SNAPSHOT		FY22	FY21
Number of assets	#	23	22
Book value	\$m	2,335.2	2,014.3
WACR	%	5.58	5.81
NLA	sqm	303,138	287,007
Occupancy by gross income	%	94.7	93.1
WALE by gross income	yrs	4.2	4.3
Average NABERS energy rating (by value) <sup>2</sup>	Stars	4.8	4.7
Average NABERS water rating (by value) <sup>2</sup>	Stars	3.9	3.2
Buildings generating solar power	#	6	6
Average building age (by value)	yrs	16	16



#### **CIP:** Australia's largest domestic pure play industrial REIT

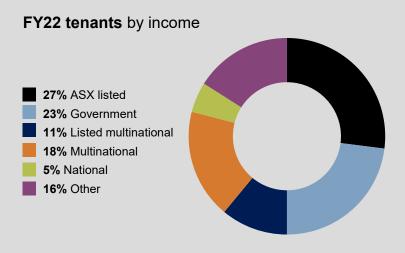
- Delivered FY22 FFO of 18.2 cents per unit
- Delivered FY22 Distributions of 17.3 cents per unit

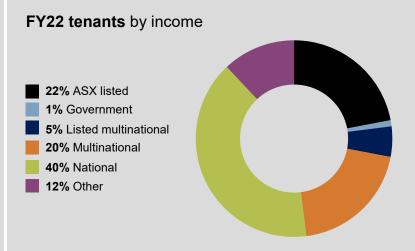
PORTFOLIO SNAPSHOT		FY22	FY21
Number of assets	#	88	62
Book value	\$m	4,101.0	2,945.0
WACR	%	4.19	4.54
GLA	sqm	1,330,182	1,083,814
Average asset size	sqm	15,156	17,480
Occupancy by income	%	98.8	96.9
WALE by income	yrs	8.3	9.6

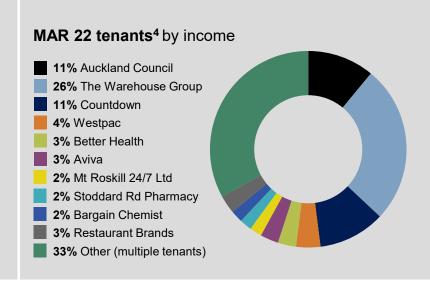


**APL:** Targeting long term total returns

TFOLIO SNAPSHOT		FY22	FY21
per of assets	#	88	62
value	\$m	4,101.0	2,945.0
R	%	4.19	4.54
	sqm	1,330,182	1,083,814
age asset size	sqm	15,156	17,480
pancy by income	%	98.8	96.9







**MAR 21** 

172.8 98 2.7

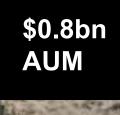
Includes acquisitions exchanged and not yet settled

By value, excluding non-rated assets

Carrying values include work in progress (WIP) relating to costs incurred in relation to current and future development work which were not included in the inputs to the to the latest independent valuations as at 31 March 2022

<sup>4.</sup> Excludes 6-8 Munroe Lane, Albany, NZ

### **Centuria LifeGoals**



8.6% total Australian investment

bond market share<sup>1</sup>

Approved by a wide range of dealer groups nationally

31 fund options **Including 3 ESG fund options** 

ASSET/S UNDER MANAGEMENT	FY22 (\$m)	FY21 (\$m)	HY22 CHANGE (%)
Prepaid funeral plans (Guardian) <sup>2</sup>	536.6	582.0	-7.8%
Capital guaranteed (Centuria Life) <sup>3</sup>	0.0	140.9	-100.0%
Unitised bonds (Centuria Life) <sup>3</sup>	230.7	141.6	62.9%
Centuria LifeGoals	39.6	27.9	41.9%
TOTAL	806.9	892.4	-9.6%

FLOWS FY22	
APPLICATIONS (\$M)	REDEMPTIONS (\$M)
26.6	-50.2
0.0	-0.2
8.1	-41.9
21.0	-4.4
55.7	-96.6

#### **Centuria life fund managers**



ALLIANCEBERNSTEIN



**Schroders** 



T.RowePrice\*

























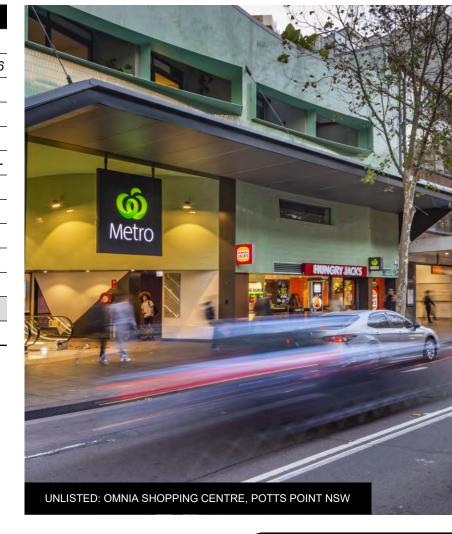
QDS report 30 March 2022

<sup>2.</sup> Centuria Life Limited (CLL) is the key service provider to Over Fifty Guardian Friendly Society

<sup>3.</sup> As part of a major restructure the Capital Guaranteed Bonds became Unitised Bonds following a policyholder vote and APRA approval

### Reconciliation of statutory profit to operating profit

	FY22 (\$m)	FY21 (\$m)
Statutory net (loss)/profit after tax	(37.4)	149.6
Statutory EPS (cents) <sup>1</sup>	(4.8)	24.6
ADJUSTED FOR NON-OPERATING ITEMS		
(Gain) on fair value movements in derivatives and investments	167.1	(79.8)
Transaction and other costs	4.4	4.5
Seed capital write back	(0.7)	-
(Profit) attributable to controlled property funds	(13.9)	(12.4)
Eliminations between the operating and non-operating segment	4.7	6.7
Equity accounting adjustments	3.1	0.2
Tax impact of above non-operating adjustments	(12.8)	(0.8)
Capitalised borrowing costs write-off	-	2.2
Operating net profit after tax <sup>2</sup>	114.5	70.2
Operating EPS (cents) <sup>3</sup>	14.5	12.0



<sup>1.</sup> Attributable to securityholders

<sup>2.</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and derivative financial instruments, the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

<sup>3.</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

### Co-investments reconciliation

		CARRYING VALUE		CARRYING	DISTRIBUTION
CO-INVESTMENTS	FUND TYPE	30 JUNE 22 (\$M)	INCOME FY22 (\$M)	VALUE 30 JUNE 21(\$M)	INCOME FY21 (\$M)
Centuria Industrial REIT (ASX: CIP) <sup>1</sup>	Listed	284.1	17.4	345.0	14.4
Centuria Office REIT (ASX: COF) <sup>1</sup>	Listed	154.9	15.1	189.3	13.1
Asset Plus Ltd. (NZX: APL) <sup>1</sup>	Listed	17.3	0.9	21.9	1.1
Properties held for sale	N/A	89.1	1.3		
Properties held for development	N/A	45.1		53.7	
Centuria NZ Industrial Fund (CNZIF)	Open-ended multi asset	39.9	1.7	48.6	1.0
Centuria 111 St Georges Terrace Fund	Single asset	31.8	2.5	31.0	2.3
Centuria Diversified Property Fund (CDPF)	Open-ended multi asset	39.5	2.3	28.1	1.5
Centuria Healthcare Direct Medical Fund No. 2	Multi asset	25.5	1.2	16.4	0.3
Centuria Agricultural Fund	Open-ended multi asset	35.4	1.8	-	-
Prime Healthcare Holding Trust	Multi asset	21.5	-	-	-
Matrix Trust	Multi asset	11.1	0.3	5.9	-
Primewest Property Income Fund	Open-ended multi asset	-	-	15.6	-
Other unlisted real estate and debt funds	Various	48.6	2.3	49.6	2.7
SUB-TOTAL		843.8	46.8	805.1	36.4
Capital adjustment <sup>2</sup>			(139.6)	-	84.3
TOTAL		843.8	(92.8)	805.1	120.7
			()		

### **Strong alignment to Centuria's listed REITs**

CNI is the largest unitholder of

**CIP** 15.92%<sup>1</sup>

**COF** 15.25%<sup>1</sup>

**APL** 19.99%<sup>1</sup>

### Properties held for development generate no distribution income

#### **Projects include**

- Man Street, Queenstown
- Cook Street, Auckland
- Lakeview, Queenstown
- · Cudgen Road, Cudgen
- · Young Street, Gosford

Note: All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.1088 as at 30 June 2022). Numbers presented may not add up precisely to the totals provided due to rounding 1. All information in relation to the financial contribution of the Group's co-investment stakes in COF, CIP and APL exclude interests held through Benefit Funds

<sup>2.</sup> Comprises of non-operating fair value gains or losses

### **Definitions**

**Operating Segments:** Group has six reportable operating segments. These reportable operating segments are the divisions which report to the Group's Chief Executive Officers and Board of Directors for the purpose of resource allocation and assessment of performance. The reportable operating segments are:

- Property Funds Management: Management of listed and unlisted property funds
- **Developments:** Completion of structured property developments which span sectors ranging from Commercial Office, Industrial and Health through to Affordable Housing and Residential Mixed Use
- Property and Development Finance: Provision of real estate secured non-bank finance for development projects, bridge finance and residual stock
- Investment Bonds Management: Management of the Benefit
  Funds of Centuria Life Limited and management of the Over Fifty
  Guardian Friendly Society Limited. The Benefit Funds include a
  range of financial products, including single and multi-premium
  investments
- Co-investments: Direct interest in property funds and other liquid investments
- Corporate: Overheads supporting the Group's operating segments

Non-operating segments: Non-operating items comprises transaction costs, mark-to-market movements on property and derivative financial instruments, and all other non-operating activities. Includes Benefit Funds and Controlled Property Funds. Represents the operating results and financial position of the Benefit Funds which are required to be consolidated in the Group's financial statements in accordance with accounting standards

**AUM:** Assets under management

**CAGR:** Compound annual growth rate

**CDPF:** Centuria Diversified Property Fund comprises the Centuria Diversified Property Fund ARSN 611 510 699 and its subsidiaries. The Responsible Entity of CDPF is Centuria Property Funds Limited ACN 086 553 639CIP:

**Centuria Industrial REIT** comprises the Centuria Industrial REIT ARSN 099 680 252 and its subsidiaries. The Responsible Entity of CIP is Centuria Property Funds No. 2 Limited ACN 133 363 185

**CHPF:** Centuria Healthcare Property Fund comprises the Centuria Healthcare Property Fund ARSN 638 821 360 and its subsidiaries. The Responsible Entity of CHPF is Centuria Property Funds No.2 Limited ACN 133 363 185COF:

**Centuria Office REIT** comprises the Centuria Office REIT ARSN 124 364 718 and its subsidiaries. The Responsible Entity of COF is Centuria Property Funds Limited ACN 086 553 639

CNI, CCG or the Group: Centuria Capital Group comprises of Centuria Capital Limited ABN 22 095 454 336 (the 'Company') and its subsidiaries and Centuria Capital Fund ARSN 613 856 358 ('CCF') and its subsidiaries. The Responsible Entity of CCF is Centuria Funds Management Limited ACN 607 153 588, a wholly owned subsidiary of the Company

**CPFL:** Centuria Property Funds Limited

CPF2L: Centuria Property Funds No. 2 Limited

**DPS:** Distribution per stapled security

**EPS:** Earnings per stapled security

IRR: Internal Rate of Return

**NPAT:** Net Profit After Tax

**NTA:** Net Tangible Assets

**REIT:** Real Estate Investment Trust

WACR: Weighted Average Capitalisation Rate

WALE: Weighted Average Lease Expiry

### **Disclaimer**

This presentation has been prepared by Centuria Capital Limited and Centuria Funds Management Limited as responsible entity of Centuria Capital Fund (together the stapled listed entity CNI).

Centuria Property Funds Limited (ABN 11 086 553 639, AFSL 231 149) ('CPFL') and Centuria Property Funds Management No. 2 Limited (ABN 38 133 363 185, AFSL 340 304) ('CPF2L') are fully owned subsidiaries of CNI. CPF2L is the responsible entity for the Centuria Industrial REIT (ARSN 099 680 252) (ASX: CIP). CPFL is the responsible entity for the Centuria Office REIT (ARSN 124 364 718) (ASX: COF), the Centuria Diversified Property Fund (ARSN 611 510 699) and the rest of Centuria's unlisted property funds. Investment in Centuria's property funds is subject to risks that are set out in the Product Disclosure Statement ('PDS') for the fund. The PDS for any open fund is made available on Centuria's website (centuria.com.au). Investors should read the PDS in full before making a decision to invest.

Past performance is not a guarantee of future performance.

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# Centuria

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