

# **Group overview**

**SECTION ONE** 

Centuria

# Centuria Capital Group: A leading Australasian ASX 200 funds manager

**\$21.0bn** GROUP AUM<sup>1</sup>

\$20.2bn REAL ESTATE AUM

\$6.4bn

\$13.8bn
UNLISTED REAL ESTATE

**\$0.8bn**INVESTMENT BONDS

\$3.9bn
CENTURIA
INDUSTRIAL REIT
ASX:CIP

\$2.3bn
CENTURIA
OFFICE REIT
ASX:COF

\$0.2bn

ASSET PLUS
LIMITED
NZX:APL

\$8.4bn
SINGLE
ASSET
FUNDS

\$2.6bn

MULTI-ASSET
CLOSED END
FUNDS

\$2.8bn

MULTI-ASSET

OPEN END

FUNDS

\$0.8bn
CENTURIA LIFE
GUARDIAN FRIENDLY
SOCIETY

# Active management and diversity delivers solid FY23 result

# Operating and funds management

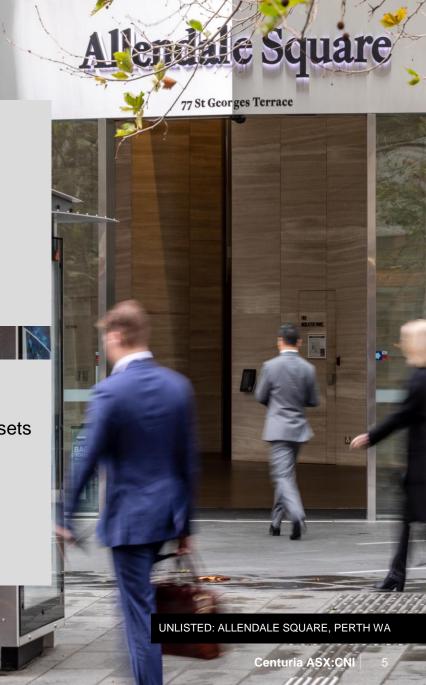


- FY23 Group AUM \$21.0bn (FY22 \$20.6bn)
- Unlisted AUM \$13.8bn (68% total real estate AUM)
- Expanded alternative sectors
  - Agriculture AUM: \$0.5bn (+33% y.o.y)
  - Credit AUM: \$1.3bn (+59% y.o.y)
- Institutional investor capital grew 11% to \$2.1bn
- \$1.4bn¹ gross real estate acquisition activity

# Capital management and Group earnings



- Group operating gearing<sup>2</sup> 10.6% (17.3% at HY23)
- \$200m cash recouped from sale & recycling of co-investment assets
- \$329m of cash and undrawn debt at FY23 period end
- Strong group recurring revenues 91%
- FY23 OEPS 14.5cps (FY22 14.5cps)
- FY23 DPS 11.6cps (+5.5% over FY22)
- 1. Includes \$811m of acquisitions exchanged and settled in FY23, \$34m exchanged in FY23 yet to settle and \$542m of real estate finance transactions
- 2. Gearing ratio is calculated based on (operating borrowings less cash) divided by (operating total assets less cash)



# Delivering growth and creating value Execution of diversity strategy

\$21.0bn
Group AUM

\$1.6bn

Development pipeline<sup>2</sup>

14.5cps
FY23 OEPS3 delivered

\$1.4bn

FY23 gross real estate activity<sup>1</sup>

91%

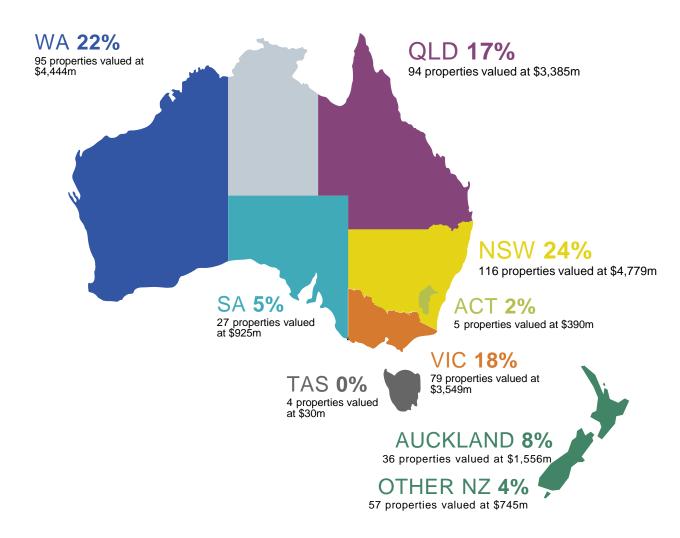
Recurring revenues of FY23 total group revenues

11.6cps

**FY23 DPS delivered** 

+5.5% increase above FY22 DPS

# A \$20.2bn leading Australasian real estate platform<sup>4</sup>



Note: Assets under management (AUM) as at 30 June 2023. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding

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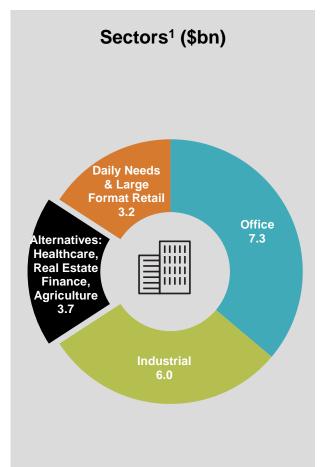
<sup>2.</sup> Development projects and development capex pipeline, including fund throughs. Estimated gross value on completion committed development pipeline \$0.8bn, future pipeline \$0.8bn

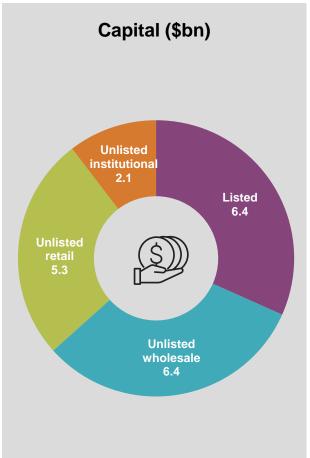
<sup>3.</sup> Operating EPS (OEPS) is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

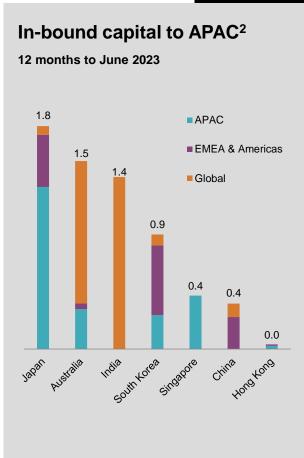
Includes asset exchanged to be settled and real estate finance loans by property. Sub totals exclude cash and other assets

## \$20.2bn real estate platform

#### Diverse sectors and capital sources to unlock emerging opportunities







- Expansion into alternatives healthcare, real estate credit and agriculture
- Alignment to de-centralised office, industrial, convenience and large format retail
- In-bound capital continues to view Australia favourably
- Cash on hand, mandates and partnerships available for deployment e.g. MSREI industrial and healthcare partnerships

Assets under management (AUM) as at 30 June 2023. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding. AUM includes assets exchanged to be settled, cash and other assets and the impact of revaluations during the period

<sup>1.</sup> Other AUM across tourism, shopping centres and land syndicates in the US, NZ and WA

<sup>2.</sup> Source: JLL Research

# Solid real estate platform metrics<sup>1,2</sup>

~420 properties and 2,500 tenants





5.81%
Like for like weighted avg. capitalisation rate



97.0% Avg. Occupancy



6.1yrs
Avg. WALE



\$42.5m

Avg. asset value



99%

FY23 Avg. rent collections



548,000sqm+

FY23 leasing terms agreed (542 deals, 13% of total platform)

<sup>1.</sup> Aggregated across funds managed by Centuria and not representative of any single fund or property

<sup>2.</sup> Excludes land, Development assets, US syndicates, Centuria Bass Credit, assets exchanged yet to be settled

<sup>3.</sup> AUM includes assets exchanged to be settled, cash and other assets, Centuria Bass Credit and the impact of revaluations during the period

# Developing a relevant and adaptable sustainability framework

Conscious of climate change (environment), valued stakeholders (social) and responsible business principles (governance)

#### **Select initiatives**



Launched new sustainability targets:

- Targeting Zero Scope 2
   emissions¹ by 100% electricity
   sourced from renewables by
   2035
- Focused on eliminating gas and diesel<sup>2</sup> in operations where practical by 2035



Expanding total sqm of **5 Star Green Star** rated buildings with new assets delivered for COF and CIP by Centuria's in-house development team



**45%³ female** representation at Centuria



Released Centuria's **ESG Policy** 



**10 years** of continued support for St Lucy's School

- 1. Centuria will account for zero Scope 2 emissions by being powered by the equivalent of 100% renewable electricity through a combination of onsite solar and largescale generation certificate deals which match our consumption
- 2. Centuria Capital Group will focus on eliminating gas and diesel where practicable, from equipment owned and operated by the Group. Gas and diesel equipment owned and operated by our tenants are excluded from Centuria's sustainability target
- 3. Diversity numbers as at 30 June 2023 are representative of Centuria Capital Group



# **Strategy**

# **Vision**

A leading Australasian funds manager

Adapt to market changes by unlocking innovative, new products

Strong focus on alternative sectors e.g. agriculture, healthcare, real estate credit where we can generate platform expansion

- Maintain sector / revenue diversity as a Centuria "point of difference"
- Industrial continues to outperform with good potential for institutional partnering



- · Australia continues to screen well as an international investment target
- Majority of interest rate increases behind us (FY23)
- Real estate Credit book \$1.3bn at FY23 period end conditions remain attractive moving into FY24
- Centuria grew Agriculture (51%) to \$0.5bn in FY23 and will continue to be a growth engine in FY24
- Leverage Australia having lowest industrial vacancy rate globally (0.6%)
- Centuria Life experiencing increased inflows
- · Experienced management team maintains continued disciplined capital strategy
- Ensure the platform is well positioned to grow quickly as markets normalise Centuria's 'through cycle' approach

# FY24 guidance

Operating earnings per security

11.5-12.0c

Distribution per security

10.0c

FY24 guidance anticipates lower performance fees and development profits, restrained transaction volumes and increased finance costs





# **Financial results**

**Section two** 

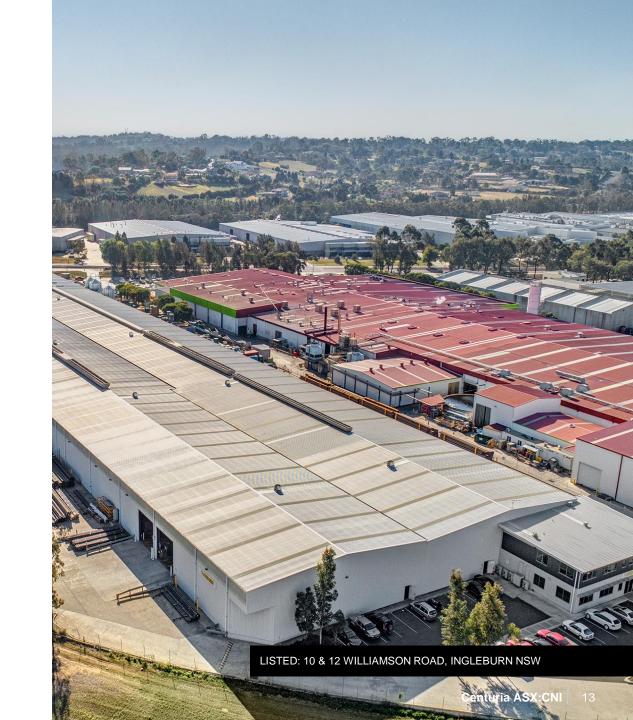
Centuria

# **Operating earnings and distributions**

		FY23	FY22
Statutory NPAT <sup>1</sup>	\$m	105.9	(37.9)
Statutory EPS <sup>1</sup>	cps	13.3	(4.8)
Operating NPAT <sup>2</sup>	\$m	115.6	114.5
Operating EPS <sup>3</sup> (OEPS)	cps	14.5	14.5
DPS	cps	11.6	11.0

		FY24 guidance
OEPS	cps	11.5-12.0
DPS	cps	10.0

<sup>1.</sup> Attributable to CNI securityholders



Operating NPAT of the Group comprises of the results of all operating segments and excludes nonoperating items such as transaction costs, mark to market movements on property and derivative financial instruments, the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

# Resilient platform supporting profitability

#### **Operating EBIT up 7.5%**

	Operating profit by segment	FY23 (\$m)	FY22 (\$m)
1	Property funds management <sup>1</sup>	84.1	79.4
	Performance fees	28.5	33.0
2	Co-investment earnings	52.4	48.4
3	Development	9.4	6.5
4	Property and development finance	6.6	4.1
5	Investment bonds management	3.5	4.6
6	Corporate segment	(17.7)	(20.8)
	Operating earnings before interest and tax	166.8	155.2
7	Finance costs <sup>2</sup>	(33.1)	(17.8)
	Operating profit before tax	133.7	137.4
	Operating tax expense	(18.1)	(22.9)
8	Operating profit after tax <sup>3</sup>	115.6	114.5
	Operating EPS (cents per stapled security) <sup>4,5</sup>	14.5	14.5

- Property funds management up 6% due to platform scale
- 2 8% increase due to higher return on invested capital
- 3 Leveraging active projects with a higher contribution from development fees
- 4 Strong AUM growth in Centuria Bass Credit delivers 61% uplift
- Investment Bond revenue higher in FY22 due to one-off fee recoupments from the unitisation of capital guaranteed products
- Implementation of cost reduction initiatives across travel, consulting and other controllable overheads
- 7 Interest rate increase and weighted average increase in debt over prior year
- 8 Operating profit after tax in line with prior full year record profit

<sup>1.</sup> Excluding performance fees

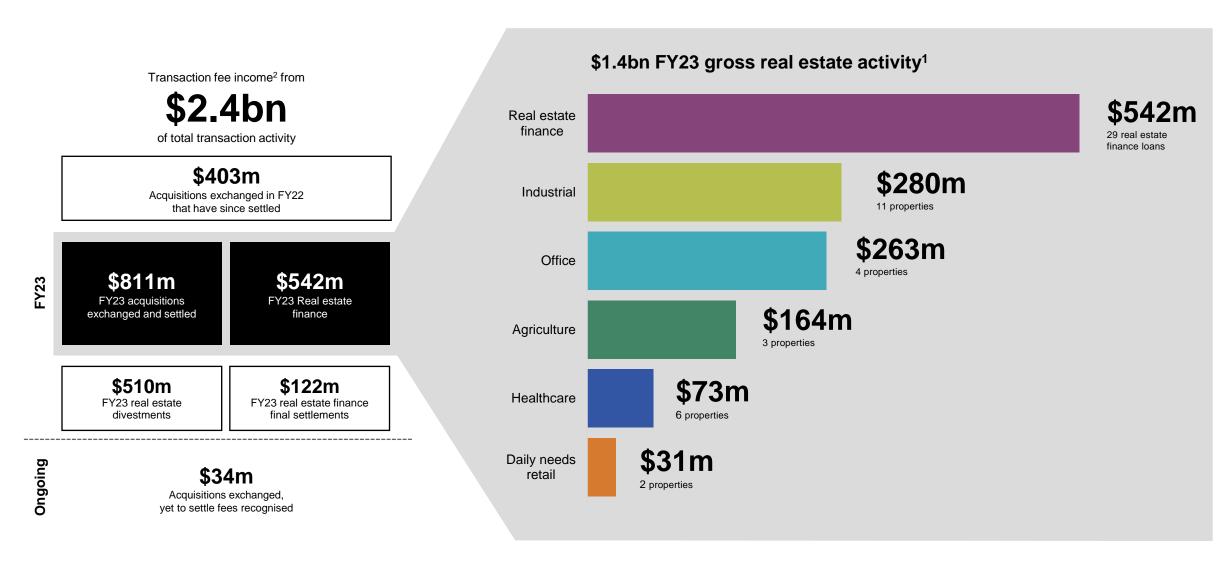
<sup>2.</sup> Excluding reverse mortgages borrowing costs and finance charges on puttable instruments

<sup>3.</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and financial instruments the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

<sup>4.</sup> Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

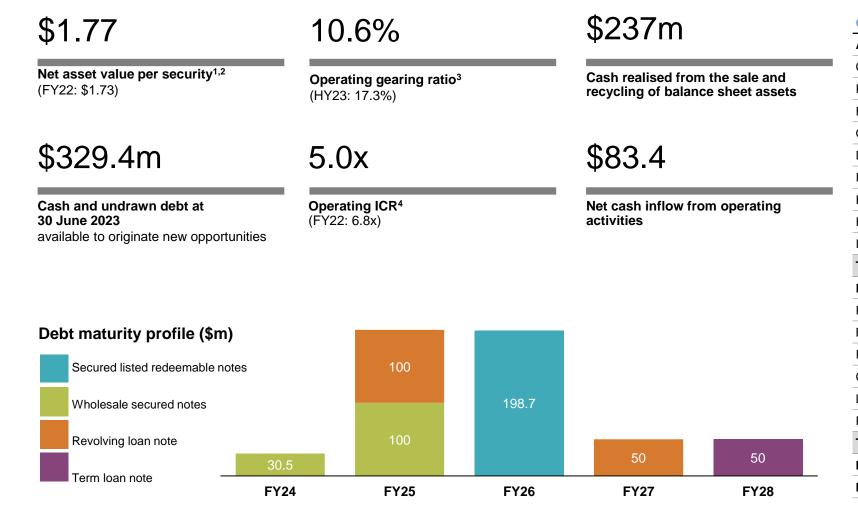
<sup>5.</sup> Weighted average number of securities at 30 June 2023: 797,325,988 (at 30 June 2022: 791,188,235)

## Transaction fee income from \$2.4bn of total transaction activity



<sup>1.</sup> Includes \$811m of acquisitions exchanged and settled in FY23 and \$542m of real estate finance transactions

## Balance sheet positioned to fund organic growth



Operating balance sheet	FY23 (\$m)	FY22 (\$m)
Assets		
Cash and cash equivalents	179.4	185.0
Receivables	134.1	109.5
Financial assets	714.3	764.6
Other assets	12.7	10.0
Deferred tax assets	25.8	30.3
Inventory	82.7	129.4
Equity accounted investments	90.7	74.9
Right of use asset	32.6	17.0
Intangible assets	793.1	791.5
TOTAL ASSETS	2,065.4	2,112.2
Liabilities		
Payables	90.4	126.1
Borrowings	379.4	440.3
Interest rate swap at fair value	19.3	18.8
Call/Put option liability	38.3	48.7
Lease liability	35.7	19.4
Provisions, deferred tax and other liabilities	87.9	85.7
TOTAL LIABILITIES	651.0	739.0
Net assets	1,414.4	1,373.2
NAV (\$/per security¹)	1.77	1.73

<sup>1.</sup> Number of securities on issue 30 June 2023: 799,796,794 (at 30 June 2022: 792,787,120)

Increase in net asset value per security is primarily attributable to continued profitability and the unrealised fair valuation gains on the Group's co-investment stakes, less borrowing, payable, option

<sup>3.</sup> Gearing ratio is calculated based on (operating borrowings less cash) divided by (operating total assets less cash)

<sup>4.</sup> Operating interest cover ratio is calculated based on operating finance costs divided by operating profit before tax excluding finance costs (excluding reverse mortgages borrowing costs and finance charges on puttable instruments)

# **Actively managing platform debt**

**24** 

Lenders

**\$8.2**bn

Total lending facilities across Australasian platform

**2.2**yrs

Weighted average debt duration

**1.8**yrs

Weighted average hedge duration

52%

Weighted average hedging profile

 Continued diversification of debt capital sources through the introduction of new lenders

- Recycling of existing exposures amongst financiers and accessing new debt capital markets
- Refinancing across 60% of all funds leading to strong relationships and understanding of lender appetite

# Enhancing systems and processes generates business efficiencies

#### **DELIVERED**

Transition of Primewest funds into Centuria's property and financial management systems

Internalisation of Commercial Property Services and transactional processing teams for Primewest

Automation and further offshoring to deliver cost savings

Business Intelligence and integrated CRM solution across the platform

#### **CURRENT FOCUS**

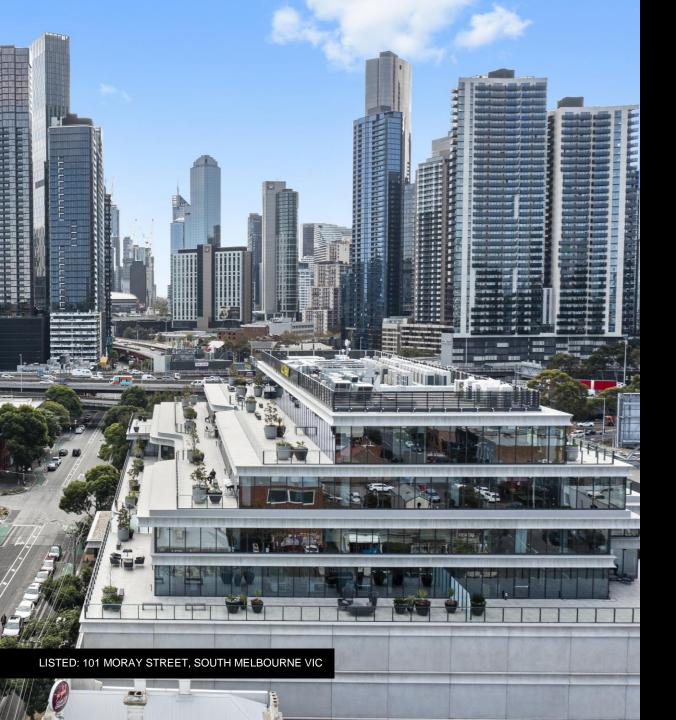
Integration of platform-wide Treasury Management Systems

Implementing enhanced sustainability data collection, storage, aggregation and reporting systems

Provisioning for future implementation of IFRS Sustainability Disclosure Standards

While complying with CPS234, Centuria continues to strengthen cyber defences





# **Divisional overview**

**Section three** 

Centuria

# \$20.2bn diversified real estate platform<sup>1,2</sup>

Office	Industrial	Daily needs retail ("DNR")	Healthcare	Large format retail ("LFR")	Real estate finance	Agriculture
<b>\$7.26bn</b> AUM	<b>\$5.96bn</b> AUM	<b>\$1.68bn</b> AUM	<b>\$1.67bn</b> AUM	<b>\$1.54bn</b> AUM	<b>\$1.27bn</b> AUM	<b>\$0.53bn</b> AUM
(FY22: \$7.37bn)	(FY22: \$5.97bn)	(FY22: \$1.88bn)	(FY22: \$1.67bn)	(FY22: \$1.57bn)	(FY22: \$0.81bn)	(FY22: \$0.35bn)
LISTED: 8 CENTRAL AVENUE, EVELEIGH NSW	LISTED: 12-13 & 14-17 DANSU COURT, HALLAM VIC	UNLISTED: WEST VILLAGE, WEST END QLD	UNLISTED: BLOOMFIELD MEDICAL CENTRE, ORANGE NSW	UNLISTED: MELVILLE LFR CENTRE, MELVILLE WA	UNLISTED: 16 ETNA ST, GLEN HUNTLEY VIC	UNLISTED: SUNDROP FARMS, PORT AUGUSTA SA

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<sup>1.</sup> AUM includes assets exchanged to be settled, cash and other assets and the impact of revaluations during the period

# Differentiated office platform<sup>1</sup>

\$7.3bn

AUM (32% listed, 68% unlisted)

\$93.5m

Avg. asset size aids liquidity through exposure to a wider transaction pool

6.08%

**WACR** 

94% Occupancy

4.6yrs

 Aggregated across funds managed by Centuria and not representative of any single fund or property

2. Source: JLL



95%

of portfolio (by NLA) situated outside Sydney and Melbourne CBDs



292,325sqm

leasing since COVID-19 commenced (35% of total office NLA)



## **Diversified exposure**

- Ex. COF, largest office fund comprises 3.0% of Group AUM
- Largest office asset comprises 1.7% of Group AUM



2023 Centuria office tenant survey (150+ respondents)

c.75%

anticipate retaining or increasing space requirements over the medium term

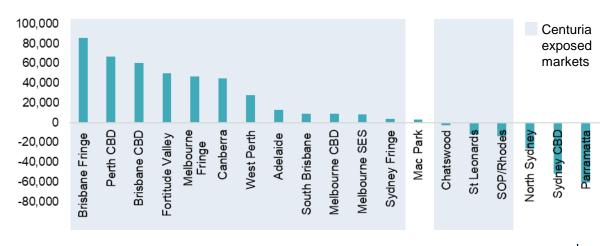


#### **FY23 divestments**

- 5 office properties (\$128m)
- 4.5% avg. premium to prior book value

Australian office market 12-month net absorption (sqm)<sup>2</sup>

Strong net absorption evident in Centuria exposed markets



# \$6bn industrial portfolio enjoying significant tailwinds<sup>1</sup>

\$6.0bn

AUM (65% listed, 35% unlisted)

\$35.9m

Avg. asset size aids liquidity through exposure to a wider transaction pool

5.38%

**WACR** 

98.0%

Occupancy

7.2yrs



37.3%

avg. re-leasing spreads across Centuria's Australian industrial properties in 2HFY23



20%

of industrial leases expiring in next two years, strong opportunity to capture rental growth



49.7%

avg. site coverage creates site optimisation opportunities in land constrained markets



86%

net or triple net leases

11.5%

**CPI linked leases** 





\$181m

Centuria Prime Logistics Partnership (CPLP) between CIP and MSREI sponsored vehicle



#### **FY23 divestments**

- 11 properties (\$223m)
- 2% avg. premium to prior book value



- Australian National Industrial market vacancy rate of 0.6%<sup>2</sup>, the lowest globally
- Australian industrial rents remain more affordable in comparison to global cities
- National average supply and demand estimates
  - Uncommitted supply requirements of ~1.5m sqm per annum (2023 to 2025)<sup>2</sup>
  - Take-up requirements of ~3.4m sqm per annum (2023 to 2025)

Aggregated across funds managed by Centuria and not representative of any single fund or property

<sup>2.</sup> Source. CBRE

Source: Colliers

# DNR / LFR portfolio's performing strongly through cycle<sup>1</sup>

\$3.2bn

AUM (53% Daily Needs 'DNR', 47% Large format 'LFR' retail)

\$39m

Avg. asset size aids liquidity through exposure to a wider transaction pool

5.95%

**WACR** 

97.5%

Occupancy

3.7 / 4.8yrs
LFR / DNR WALES

 Aggregated across funds managed by Centuria and not representative of any single fund or property

2 Source: CBA



Portfolios concentrated on convenience based daily needs and land rich large format centres



43.9%

Daily needs retail income derived from non-discretionary supermarkets



**78%** 

Centuria's Australian Daily Needs platform (by lettable area) situated in WA, SA and QLD catchments



47%

Avg. site coverage of large format centres across Australian platform



55,397sqm

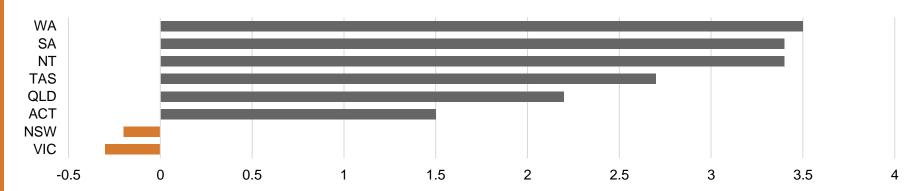
lease terms agreed across large format portfolio



11.8%

avg. re-leasing spreads across Centuria's Australian LFR properties in FY23

#### National spending growth (% y.o.y)<sup>2</sup>



# Alternative real estate sectors are engine room for growth<sup>1</sup>

Providing attractive investment themes and natural inflationary hedges



- 5.68% WACR
- 96.3% occupancy, 10.8yr WALE
- 80% net or triple net leases, 48% CPI linked leases
- \$360m committed gross development pipeline provides access to new assets for Centuria's unlisted funds
- 49% of healthcare portfolio aligned to short stay or day hospitals - one of the largest landlords in Australasia



- 92% of loan volumes secured by first ranking mortgages
- 2 open-ended funds, 62 single loan funds
- Gross average LVR below 61%
- Average fund duration 12-18 months
- Mid-market focus for finance (c.\$5m-\$50m)
- Strong high net worth investor demand for real estate credit



- 100% occupancy, 14.5yr WALE
- 92% net or triple net leases
- 5.87% WACR
- Australia's largest owner of real estate glasshouse infrastructure
- ESG opportunities include controlled farming, carbon absorption, wastewater, solar efficiencies and regional employment

# \$1.6bn development pipeline to seed funds



FY23 gross development completions

#### \$1.6bn pipeline<sup>1</sup>

Est. value on completion Committed: \$0.8bn<sup>2</sup> Future: 0.8bn<sup>3</sup> Development fees and profits provide growing income

CNI strategically uses its balance sheet to seed and expand its property funds (\$43.6m carrying value)

\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

#### **Select FY23 completions**



#### 57 WYATT ST, ADELAIDE SA

- CNI balance sheet development
- · Completed GAV: \$38.1m
- Boutique office development consisting of six floors of A-grade office space, amenity and a retail tenancy
- 84% leased prior to PC



#### - ...-, ...-,

- APL development
- Completed GAV: \$115.8m on a committed occupancy basis
- 15,900sqm NLA office development
- 65% pre-leased on a 15-year lease to Auckland Council

#### Select project commencements



90 BOLINDA RD, CAMPBELLFIELD VIC

- CIP fund-through development
- 5 Star Green Star Certification
- 5 warehouse industrial estate with 45,000sqm GLA
- Due to complete in Q2 FY24



- CIP development
- Two industrial and logistics facilities of 3,500sqm and 8,800sqm with corporate grade office space and premium end of trip facilities
- Targeting a 5 Star Green Star rating
- Due to complete in Q1 FY24

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- 1. Development projects and development capex pipeline, including fund throughs
- 2. Committed pipeline includes planning commencements and projects under construction
- 3. Includes opportunities undergoing development assessments or pre-planning approvals

# Unlisted property AUM to \$13.8bn (+6% above FY22)



~12,000

Australasian investors



**\$0.6bn** 

FY23 unlisted capital raising inflows



Between 2-7 Funds in the top 10 index<sup>4</sup> each quarter for the last 30 quarters



® 52%

Unlisted AUM with no expiry or expiry review dates at or beyond five years



**34%** 

Unlisted AUM with no fund expiry review date

# Market leading unlisted real estate funds manager



#### \$324m **CENTURIA AGRICULTURE FUND**

 2 high quality glasshouses (\$146m) added to existing fund



#### \$223m ALLENDALE SQUARE JV (MA FINANCIAL GROUP)

- Occupancy increased to 89%, ahead of schedule and accretive with 24mth rental quarantee
- Achieved rents 5% above acquisition



\$76m **CENTURIA BASS SINGLE ASSET FUNDS** 

Across 47 lends



\$16m CENTURIA BUSSELTON BOULEVARD SC TRUST

Oversubscribed



#### \$35m CENTURIA INDUSTRIAL INCOME FUND NO.2

- 100% leased to Wesfarmers' subsidiary Blackwoods
- CPI linked rent reviews, low site coverage



#### \$17.5m CENTURIA AGRICULTURE FUND NZ

 Non-geared fund Oversubscribed



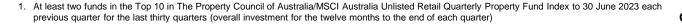
#### \$98m CENTURIA BASS CREDIT FUND

- Increased 113% above FY22 · 32 diversified positions within the fund backed by first ranking mortgages
- Weighted avg. LVR 59%



#### \$15m MARGARET RIVER SC TRUST

Approximately 81% of gross income is derived from the Coles Group



## **Listed property AUM of \$6.4bn**



ASX: CIP

**CENTURIA** INDUSTRIAL REIT

Index inclusions: S&P/ASX 200 Index and **FTSE EPRA Nareit Global Developed Index**  CNI co-investment

16.1%

highly aligned to an experienced real estate funds manager

# CIP and COF – Australia's largest ASX-listed pure play industrial and office REITs



ASX: COF

CENTURIA OFFICE REIT Index inclusions: S&P/ASX 300 Index and **FTSE EPRA Nareit Global Developed Index**  CNI co-investment6

18.9%

highly aligned to an experienced real estate funds manager



AUM \$3.9bn 89 high quality assets 37% 2H23 avg. re-leasing spreads1

98% Occupancy<sup>2</sup>

**7.7**yrs WALE<sup>2</sup>

AUM \$2.3bn

23 high quality assets

168,000<sub>sqm</sub>

56% portfolio NLA leased since COVID-19 97%

Occupancy<sup>2</sup>

**4.2yrs** 

154 MELBOURNE STREET, SOUTH BRISBANE OLD

\$215m

Divestments strengthen balance sheet and demonstrate liquidity

33.1%

Gearing<sup>3</sup>, staggered debt, no expiry until FY25

\$300m

Exchangeable issuance increases debt diversity

88%

Hedging at FY24 commencement

\$63m

Divestments strengthen balance sheet and demonstrate liquidity4

36.7%

Pro-forma gearing<sup>3,5</sup> reduces following asset sales. Staggered debt, no expiry until FY26

\$225m

Debt refinanced

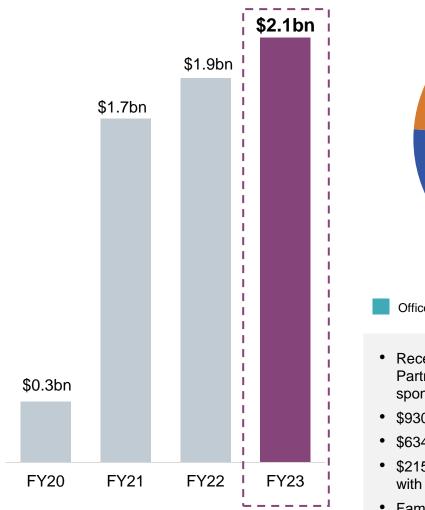
**69%** Hedging at FY24 commencement

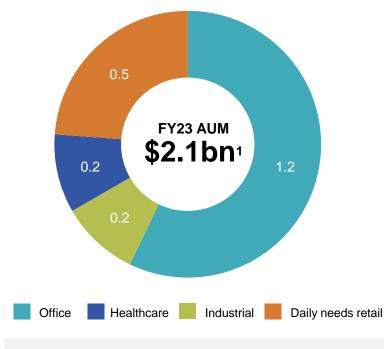
- 3. Gearing is defined as total interest bearing liabilities divided by
- Asset sales exchanged post 30 June 2023, FY24 target
- 5. Pro forma gearing following asset sales post 30 June 2023
- 6. Includes ownership by associates of Centuria Capital Group

<sup>1.</sup> On a net rent basis compared to prior passing rents. FY23 avg. re-leasing spreads of 30%

## Institutional AUM grows 11% to \$2.1bn

Unlisted mandates and partnerships support new investment opportunities





- Recently formed \$181m Centuria Prime Logistics Partnership (CPLP) between CIP and MSREI sponsored vehicle
- \$930m retail mandate in place
- \$634m office mandate in place
- \$215m1 Centuria Prime Partnership (Healthcare) with Morgan Stanley (MSREI) sponsored vehicle
- Family office and select single asset JV's widen capital pools





PROGRESS PHOTO - ADENEY PRIVATE HOSPITAL, KEW VIC



52-74 QUARRY RD. **ERSKINE PARK NSW** 



1 WILLIAM SQUARE, PERTH WA



**BELLA VISTA NSW** 



CAMERON PARK PLAZA, CAMERON PARK NSW



# **Appendices**

**Section four** 

## **Centuria Life**

\$0.8bn **AUM** 

8.3%

total Australian investment bond market share1

Approved by a wide range of dealer groups nationally

34 fund options including 2 ESG fund options

Assets under management	FY23 (\$m)	FY22 (\$m)	FY23 change (%)	Applications (\$M)	Redemptions (\$M)
Prepaid funeral plans (Guardian) <sup>2</sup>	539.7	536.6	0.58%	31.0	-45.6
Unitised bonds (Centuria Life)	222.4	230.7	-4.59%	3.7	-20.8
Centuria LifeGoals	58.1	39.6	48.74%	17.8	-2.8
TOTAL	818.0	806.9	1.38%	52.6	-69.2

#### **Centuria life fund managers**









Flows FY23

























<sup>1.</sup> QDS report 31 March 2023

# **Centuria Capital Group**

A leading Australasian real estate funds manager

### **Integrated platform**

#### Geography

Australia

New Zealand

#### **Sectors**

Office

Industrial

Healthcare

Daily needs retail

Large format retail

Real estate finance

Agriculture

Investment bonds

#### **Fund types**

Listed REITS

Unlisted single asset funds

Multi-asset closedended funds

Unlisted multi-asset open-ended funds

## Capital sources

Listed

Unlisted institutional

Unlisted retail

Unlisted wholesale

### **Active management**

#### Integrated in-house capability

Funds management

Real estate transactions

Development

Distribution

Asset management

Property and facilities management

Leasing

# Generating investment opportunities

**Balance sheet** 

Cash on hand

Undrawn debt capacity

Capital recycling

Diverse capital sources

Platform support

Underwriting

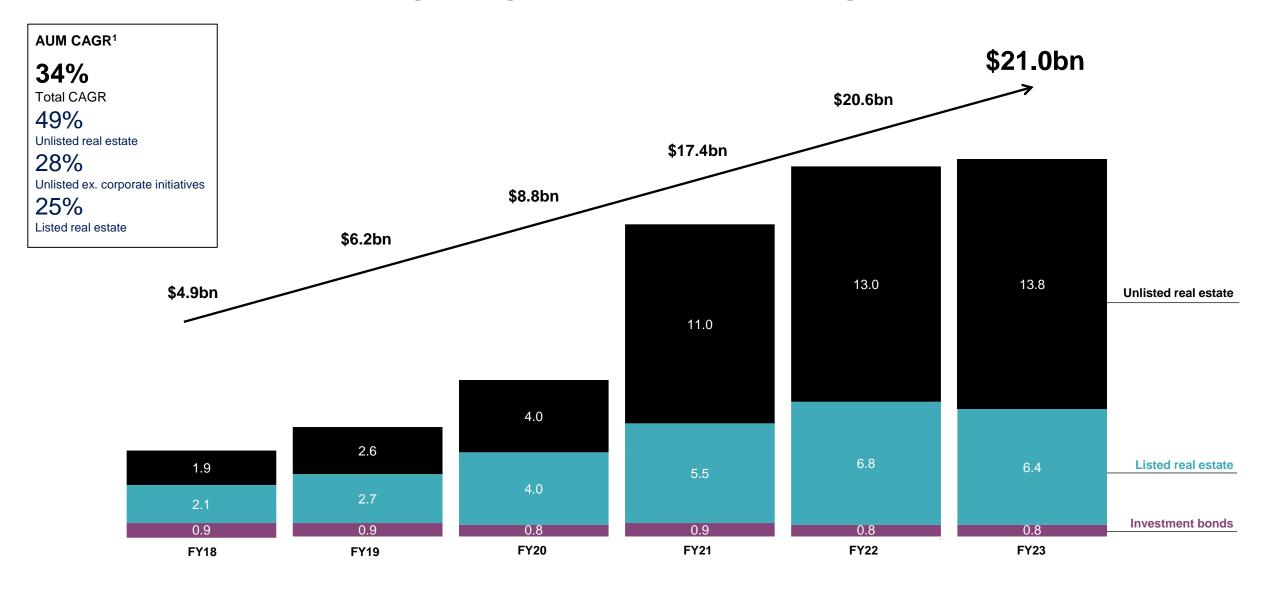
Fund establishment

Co-investments

Cornerstones



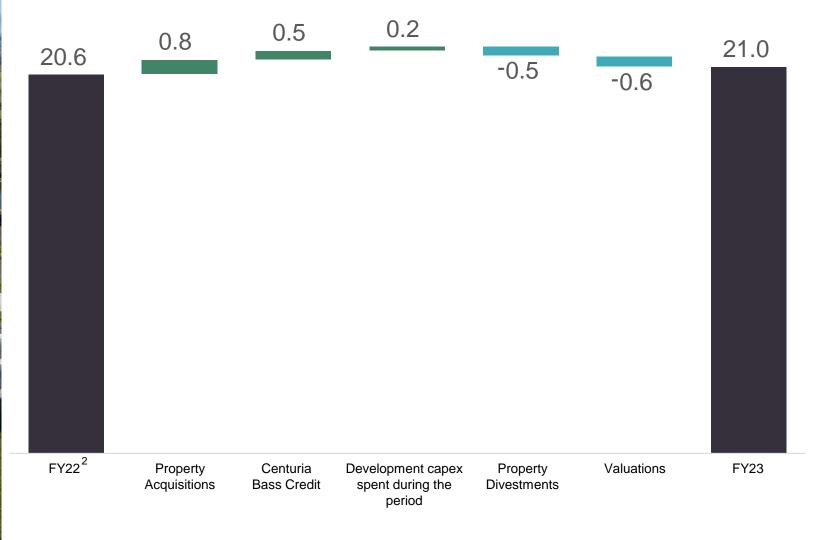
# AUM momentum from organic growth and select mergers



1. CAGRs calculated from 30 June 2018 to 30 June 2023

# UNLISTED: 208 FORDYCE ROAD, HELENSVILLE AUCKLAND

# Group AUM movement (\$bn)<sup>1</sup>



Note: Assets under management (AUM) as at 30 June 2023. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> AUM includes assets exchanged to be settled, cash and other assets and the impact of revaluations during the period

<sup>2.</sup> Includes \$403m of acquisitions exchanged at FY22 results that have since settled

# Fund and capital allocation across Centuria's platform

Diversified funds, capital sources and investor profiles across all sectors

	Sector	Office	Industrial	Healthcare	Daily needs retail	Large format retail	Real estate finance	Agriculture
Fund type / capital source	AUM (\$BN) <sup>1,2</sup>	\$7.3	\$6.0	\$1.7	\$1.7	\$1.5	\$1.3	\$0.5
Unlisted closed end single and multi-asset	\$8.9	3.5	1.2	0.7	1.0	1.4	1.0	0.1
Listed REITS	\$6.4	2.5	3.9	-	-	-	-	-
Unlisted open end	\$2.8	0.2	0.7	0.8	0.2	0.2	0.3	0.4
Unlisted institutional	\$2.1	1.2	0.2	0.2	0.5	-	-	-

Note: Assets under management (AUM) as at 30 June 2023. All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> AUM includes assets exchanged to be settled, cash and other assets and the impact of revaluations during the period

<sup>2.</sup> Platform total of \$20.2bn includes Other AUM of \$0.2bn across tourism and land syndicates in the US, NZ and WA

## Platform<sup>1</sup> diversification reduces concentration risk

		Office	Industrial	Healthcare	Daily needs retail	Large format retail	Agriculture	Total avg.	
Avg. asset	\$m	93.5	35.9	15.2	40.8	38.8	47.0	42.5	Aids platform liquidity through exposure to a wider transaction pool
Like for like weighted avg. cap rate <sup>2</sup>	%	6.08	5.38	5.68	5.96	5.95	5.87	5.81	Relatively wider cap rates compared to some peers at this point in the cycle
Occupancy	%	93.8	98.0	96.3	96.8	98.3	100.0	97.0	High occupancies, strong leasing track record
Avg. tenancy	sqm	723	5,748	830	425	1,012	N/A	1,346	Smaller tenancies can appeal to a deeper pool of occupiers
WALE	yrs	4.6	7.2	10.8	4.8	3.7	14.5	6.1	Staggered profiles with secure income streams and opportunities to capture some compelling rent reversions

<sup>1.</sup> Aggregated across funds managed by Centuria and not representative of any single fund or property

<sup>2.</sup> Weighted average capitalisation rates measured from properties held at the start and end of FY23 period

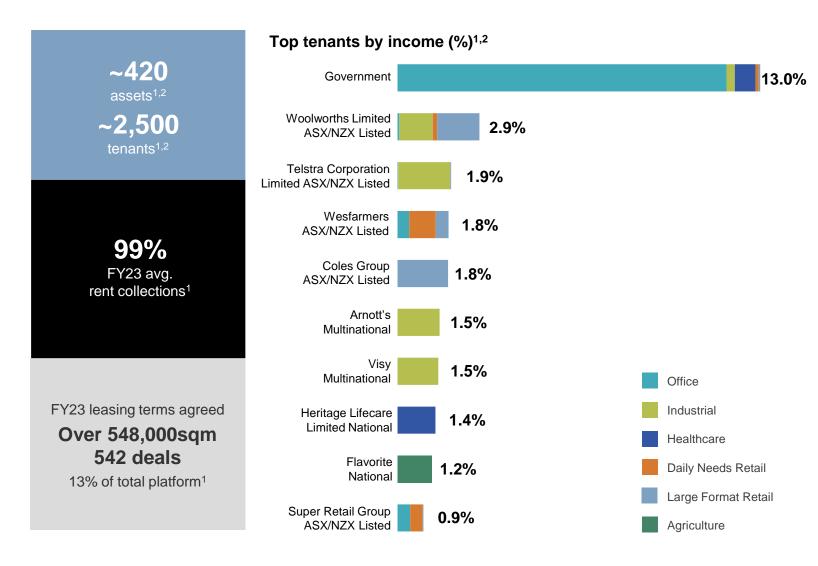
# Like for like portfolio valuation summary<sup>1</sup>

	Value movement 12 months to 30 June 2023	Cap movement 12 months to 30 June 2023	Value movement 6 months to 30 June 2023	Cap movement 6 months to 30 June 2023	Jun-23 cap rate
Office	(4.48)%	38 bps	(3.91)%	27 bps	6.08%
Industrial	(3.12)%	97 bps	(2.30)%	64 bps	5.38%
Healthcare	(5.08)%	46 bps	(5.32)%	36 bps	5.68%
Daily needs retail	(3.14)%	45 bps	(3.51)%	36 bps	5.96%
Large format retail	(1.59)%	31 bps	(1.78)%	33 bps	5.95%
Agriculture	0.73%	12 bps	0.73%	12 bps	5.87%
Other	10.21%	60 bps	10.21%	60 bps	7.86%
Total	(3.50)%	58 bps	(3.06)%	41 bps	5.81%

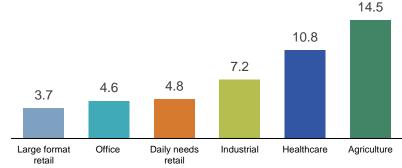
<sup>1.</sup> Weighted average capitalisation rates measured from properties held at the start and end of FY23 period

# High quality long-term income streams

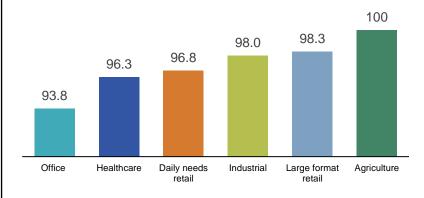
#### Integrated management capabilities lead to strong asset management success



# 6.1 year weighted avg. lease expiry (WALE) by income<sup>1,2</sup>







<sup>1.</sup> Tenancy profile is shown aggregated across all funds managed by Centuria and is not representative of any single fund or property

# \$1.6bn development pipeline to seed funds

- Development fees and profits provide growing income
- CNI strategically uses its balance sheet to seed and expand its property funds
- \$43.6m carrying value of CNI balance sheet development assets

		gross letions	(est. v	ed pipeline value on letion) <sup>1,2</sup>	(est. v	pipeline value on etion) <sup>1,3,4</sup>		otal eline
Sector	\$M	GLA	\$M	GLA	\$M	GLA	\$M	GLA
Office	65	9,700	116	15,900	-	-	116	15,900
Industrial	148	72,268	196	66,332	81	24,735	277	91,067
Healthcare	146	9,971	360	31,923	350	22,510	710	54,433
Large format retail	12	4,380	21	3,690	-	-	21	3,690
Other/social infrastructure <sup>4</sup>	36	6,990	128	5,100	378	93,804	506	98,904
Total	407	103,309	821	122,945	809	141,409	1,630	263,994
Funds/REITs	378	97,309	754	117,845	331	47,245	1,085	165,090
CNI balance sheet <sup>5</sup>	29	6,000	67	5,100	478	93,804	545	98,904

Note: All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> Development projects and development capex pipeline, including fund throughs

<sup>2.</sup> Committed pipeline includes planning commencements and projects under construction

<sup>3.</sup> Includes opportunities undergoing development assessments or pre-planning approvals

<sup>4.</sup> Lakeview Queenstown JV reflected at a 25% interest

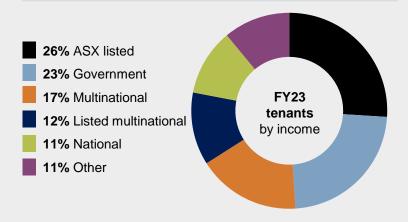
<sup>5.</sup> Includes development projects with deposits paid by CNI balance sheet



#### **COF:** Australia's largest pure play office REIT

- Delivered FY23 FFO of 15.6 cents per unit
- Delivered FY23 Distributions of 14.1 cents per unit

Portfolio snapshot		FY23	FY22
Number of assets	#	23	23
Book value	\$m	2,237	2,335
WACR	%	6.00	5.58
NLA	sqm	303,305	303,138
Occupancy by gross income	%	97.1	94.7
WALE by gross income	yrs	4.2	4.2
Average NABERS energy rating (by value) <sup>1</sup>	Stars	4.9	4.8
Average NABERS water rating (by value) <sup>1</sup>	Stars	3.9	3.9
Buildings generating solar power	#	7	6
Average building age (by value)	yrs	17	16



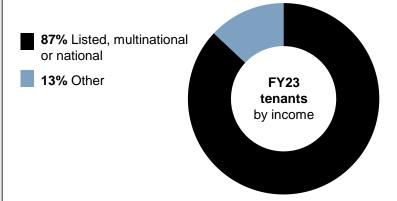
<sup>1.</sup> Excluding non-rated assets



#### **CIP:** Australia's largest domestic pure play industrial REIT

- Delivered FY23 FFO of 17.0 cents per unit
- Delivered FY23 Distributions of 16.0 cents per unit

Portfolio snapshot		FY23 <sup>1</sup>	FY22
Number of assets	#	89	88
Book value	\$m	3,839	4,101
WACR	%	5.26	4.19
GLA	sqm	1,289,129	1,330,182
Average asset size	sqm	14,484	15,156
Occupancy by income	%	98.0	98.8
WALE by income	yrs	7.7	8.3
Landholding <sup>2</sup>	ha	309	320
Freehold ownership	%	99	98.5
Located in infill markets	%	83	85
Number of tenant customers	#	171	167



1. At CIP ownership of joint venture assets 2. Includes landholding on development projects



**APL:** Asset Plus

Portfolio snapshot		Jun 23	Sep 22
Number of assets	#	2	5
Book value	\$m	\$182	213
Occupancy by income <sup>1</sup>	%	42	50
WALE by income <sup>1</sup>	yrs	6.5	5.3



1. Pro forma, includes Munroe Lane assumed at practical completion

# Reconciliation of statutory profit to operating profit

	FY23 (\$m)	FY22 (\$m)
Statutory net (loss)/profit after tax	105.9	(37.4)
Statutory EPS (cents) <sup>1</sup>	13.3	(4.8)
ADJUSTED FOR NON-OPERATING ITEMS		
(Loss) on fair value movements in derivatives and investments	0.3	167.1
Transaction and other costs	3.9	4.4
Seed capital write back	-	(0.8)
(Profit) attributable to controlled property funds	-	(13.9)
Eliminations between the operating and non-operating segment	-	4.7
Equity accounting adjustments	6.2	3.1
Tax impact of above non-operating adjustments	(0.7)	(12.8)
Capitalised borrowing costs write-off	-	-
Operating net profit after tax <sup>2</sup>	115.6	114.5
Operating EPS (cents) <sup>3</sup>	14.5	14.5

<sup>1.</sup> Attributable to CNI securityholders



<sup>2.</sup> Operating NPAT of the Group comprises of the results of all operating segments and excludes non-operating items such as transaction costs, mark to market movements on property and financial instruments, the results of Benefit Funds, Controlled Property Funds and share of equity accounted net profit in excess of distributions received

3. Operating EPS is calculated based on the Operating NPAT of the Group divided by the weighted average number of securities

# Diverse recurring revenues contribute to Group profits

FY23 recurring revenues of 91%

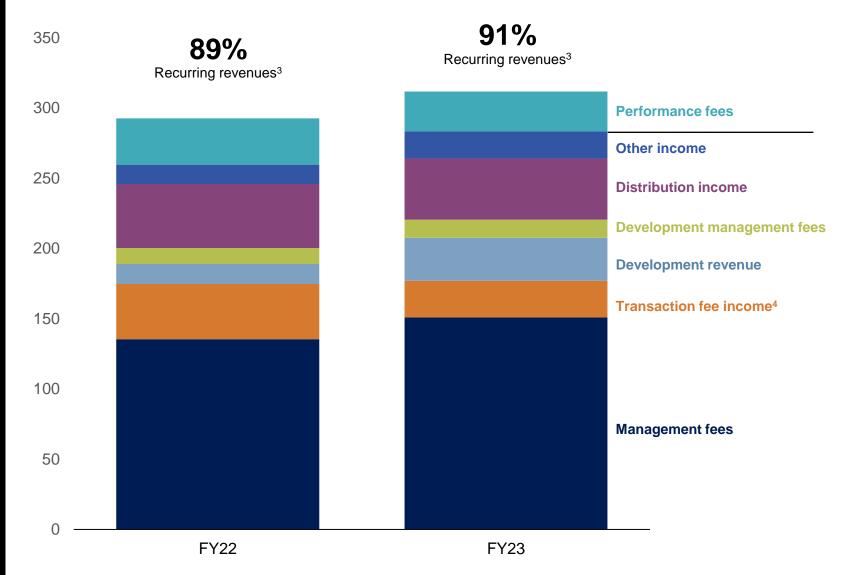
\$28.4m

FY23 recognised performance fees<sup>1</sup>

\$126m

FY23 latent unrecognised performance fees<sup>2</sup>

#### **Group revenues (\$m)**



- 1. FY23 performance fee cash collected \$0.1m
- 2. The total amount of latent (unrecognised) future performance fees available to the Group are estimated at \$127m. Unrecognised performance fees are estimated based on current property valuations adopted within each fund and due to inherent uncertainties in relation to the future performance of each property do not qualify for recognition in the current period under Centuria's revenue recognition policy and may not entirely eventuate
- 3. Exclude performance fees
- 4. Transaction fee income for FY23 of \$26.0m includes acquisition, financing, underwriting and sales fees

## Co-investments reconciliation

Co-investments	Fund type	Carrying value 30 JUN 23 (\$m)	Distribution income FY23 (\$m)	Carrying value 30 JUN 22 (\$m)	Distribution income FY22 (\$m)
Centuria Industrial REIT (ASX: CIP) <sup>1</sup>	Listed	313.4	16.2	284.1	17.4
Centuria Office REIT (ASX: COF) <sup>1</sup>	Listed	124.8	12.8	154.9	15.1
Asset Plus Ltd. (NZX: APL)1	Listed	17.6		17.3	0.9
Properties held for sale	N/A	44.8	5.0	89.1	1.3
Properties held for development	N/A	43.9		45.1	-
Centuria NZ Industrial Fund (CNZIF)	Open-ended multi-asset	35.8	1.3	39.3	1.7
Centuria 111 St Georges Terrace Fund	Single asset	13.2	1.1	31.8	2.5
Centuria Diversified Property Fund (CDPF)	Open-ended multi asset	36.9	2.0	39.5	2.3
Centuria Healthcare Direct Medical Fund No.2	Multi-asset	23.4	1.4	25.5	1.2
Centuria Agricultural Fund	Open-ended multi-asset	-	1.4	35.4	1.8
Prime Healthcare Holding Trust	Multi-asset	22.3	0.7	21.5	-
Matrix Trust	Multi-asset	13.4	0.4	11.1	0.3
Allendale Square Fund	Single asset	18.1	0.9	-	-
Other unlisted real estate and debt funds	Various	66.7	5.2	48.6	2.3
SUB-TOTAL		774.3	48.4	843.8	46.8
Capital adjustment <sup>2</sup>			(10.7)	-	(139.6)
TOTAL		774.3	37.7	843.8	(92.8)

# **Strong alignment to Centuria's listed REITs**

CNI is the largest unitholder of

**CIP** 15.92%<sup>1</sup>

**COF** 15.25%<sup>1</sup>

**APL** 19.99%<sup>1</sup>

# Properties held for development generate no distribution income

#### **Projects include**

- Man Street, Queenstown (NZ)
- Macmurray Road, Auckland (NZ)
- Lakeview, Queenstown (NZ)
- Cudgen Road, Cudgen (QLD)
- Young Street, Gosford (NSW)

Note: All figures above are in Australian dollars (currency exchange ratio of AU\$1.000:NZ\$1.0883 as at 30 June 2023). Numbers presented may not add up precisely to the totals provided due to rounding

<sup>1.</sup> All information in relation to the financial contribution of the Group's co-investment stakes in COF, CIP and APL exclude interests held through Benefit Funds

<sup>2.</sup> Comprises of non-operating fair value gains or losses or mark to market movement in property and financial instruments less movement in puttable instruments

## **Definitions**

**Operating Segments:** Group has six reportable operating segments. These reportable operating segments are the divisions which report to the Group's Chief Executive Officers and Board of Directors for the purpose of resource allocation and assessment of performance. The reportable operating segments are:

- Property Funds Management: Management of listed and unlisted property funds
- Developments: Completion of structured property developments which span sectors ranging from Commercial Office, Industrial and Healthcare through to Affordable Housing and Residential Mixed Use
- Property and Development Finance: Provision of real estate secured non-bank finance for development projects, bridge finance and residual stock
- Investment Bonds Management: Management of the Benefit Funds of Centuria Life Limited and management of the Over Fifty Guardian Friendly Society Limited. The Benefit Funds include a range of financial products, including single and multi-premium investments
- Co-investments: Direct interest in property funds and other liquid investments
- Corporate: Overheads supporting the Group's operating segments

Non-operating segments: Non-operating items comprises transaction costs, mark-to-market movements on property and derivative financial instruments, and all other non-operating activities. Includes Benefit Funds and Controlled Property Funds. Represents the operating results and financial position of the Benefit Funds which are required to be consolidated in the Group's financial statements in accordance with accounting standards

**AUM:** Assets under management

CAGR: Compound annual growth rate

**CDPF:** Centuria Diversified Property Fund comprises the Centuria Diversified Property Fund ARSN 611 510 699 and its subsidiaries. The Responsible Entity of CDPF is Centuria Property Funds Limited ACN 086 553 639

**Centuria Industrial REIT** comprises the Centuria Industrial REIT ARSN 099 680 252 and its subsidiaries. The Responsible Entity of CIP is Centuria Property Funds No. 2 Limited ACN 133 363 185

**Centuria Office REIT** comprises the Centuria Office REIT ARSN 124 364 718 and its subsidiaries. The Responsible Entity of COF is Centuria Property Funds Limited ACN 086 553 639

**CHPF:** Centuria Healthcare Property Fund comprises the Centuria Healthcare Property Fund ARSN 638 821 360 and its subsidiaries. The Responsible Entity of CHPF is Centuria Property Funds No.2 Limited ACN 133 363 185COF:

CNI, CCG or the Group: Centuria Capital Group comprises of Centuria Capital Limited ABN 22 095 454 336 (the 'Company') and its subsidiaries and Centuria Capital Fund ARSN 613 856 358 ('CCF') and its subsidiaries. The Responsible Entity of CCF is Centuria Funds Management Limited ACN 607 153 588, a wholly owned subsidiary of the Company

**CPFL:** Centuria Property Funds Limited

CPF2L: Centuria Property Funds No. 2 Limited

**DPS:** Distribution per stapled security

**EPS:** Earnings per stapled security

IRR: Internal Rate of Return

NPAT: Net Profit After Tax

NTA: Net Tangible Assets

**REIT:** Real Estate Investment Trust

**WACR:** Weighted Average Capitalisation Rate

WALE: Weighted Average Lease Expiry

## **Disclaimer**

This presentation has been prepared by Centuria Capital Limited and Centuria Funds Management Limited ('CFML') as responsible entity of Centuria Capital Fund (together the stapled listed entity CNI).

Centuria Property Funds Limited (ABN 11 086 553 639, AFSL 231 149) ('CPFL') and Centuria Property Funds No. 2 Limited (ABN 38 133 363 185, AFSL 340 304) ('CPF2L') are fully owned subsidiaries of CNI. CPF2L is the responsible entity for the Centuria Industrial REIT (ARSN 099 680 252) (ASX: CIP) and the Centuria Healthcare Property Fund (ARSN 638 821 360). CPFL is the responsible entity for the Centuria Office REIT (ARSN 124 364 718) (ASX: COF), the Centuria Diversified Property Fund (ARSN 611 510 699) and the Centuria Agriculture Fund (ARSN 653 947 892, ARSN 653 946 402).

CPFL, CP2L, as well as Centuria Property Funds No.3 Limited (ABN 63 091 415 833, AFSL 25 09 63), Centuria Property Funds No.4 Limited and Centuria Healthcare Asset Management Limited (ABN 40 003 976 672 AFSL 246368) are the responsible entities for Centuria's close-end unlisted property funds in Australia. Centuria Funds Management (NZ) Limited (NZBN 9429030734937) is the manager of property funds established in New Zealand. Investment in Centuria's property funds is subject to risks that are set out in the Product Disclosure Statement ('PDS') for the fund. The PDS for any open fund is made available on Centuria's website (centuria.com.au or, for New Zealand, centuria.co.nz). Investors should read the PDS in full before making a decision to invest.

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